Annual Report

























And say, «Do [as you will], for Allah will see your deeds, and [so, will] His Messenger and the believers. And you will be returned to the Knower of the unseen and the witnessed, and He will inform you of what you used to do.»









Contents





During 2016, the world economy continued its slow recovery from the repercussions of the global financial crisis which occurred more than eight years ago, despite the motivational policies adopted by the decision makers to overcome the crisis. According to international estimates, the economic growth rates are lower than the rates recorded before the global financial crisis. There is an urgent need for structural repairs to stimulate the growth rates and increase the levels of global gross domestic product which has decreased as per some of the current indicators. The continued pressures on the international economy are reflected in the economic performance of the arab countries. This is because of the decrease in the level of foreign demand. Foreign demand comprises about 51% of the total aggregate demand, while the oil prices are low, because of the hardships faced by many asian countries. These countries are the main commercial partners for many arab oil exporting countries, while euro zone countries are the commercial partners for the arab oil importing countries.

Thus, the Arab countries, in the past few years, have faced a number of challenges to restoring the internal and external economic stability, in the light of the unfavorable economic conditions. They have adopted policies aiming to rationalize levels of government support, as well as packages for structural repairs to increase competitiveness in the labor markets, diversify the production base and improve the investment environment, in order to encourage the private sector and create new jobs. The agricultural sector is one of the most important sectors in the Arab countries, since it employs 26 million Arab citizens. The agricultural inputs and products represent a central pillar, on which many economic, marketing, manufacturing, transforming, trade, and service activities rely, as they are closely linked to the agricultural sector. In recent years, the agricultural output has witnessed some growth, despite the challenges faced by the global economy. This was because of the positive developments in the agricultural resources, and because their policies focus on improving food security and providing facilities for the private sector, in order to increase the investments in the agricultural sector.

Despite the vital importance of the agricultural sector in the Arab countries and developments achieved in this field, this sector is still limited, due to the lack of cultivated areas, low efficiency of irrigation and crop production, poor livestock development in most of the Arab countries, and the gap in using modern agricultural technologies. Thus, AAAID is focusing all of its efforts, currently and in the future, on increasing its investments in the agricultural field and crystallizing and promoting many investment opportunities in partnership with the private sector. This is in addition to maintaining the continued efforts of the Arab governments to improve the investment environment and rural area infrastructure to encourage the private sector to effectively contribute to agricultural development, spreading and applying modern agricultural technologies to increase the efficiency of the land, increase production and reduce the losses in agricultural crops after harvesting. Furthermore, AAAID has developed a set of developmental plans and programmes to support medium and small farmers and producers. AAAID truly believes that investment in the available agricultural resources with specific economic standards will greatly help minimize the Arab food gap, saving tens of billions of dollars spent on importing foodstuffs annually, and increasing the contribution of the agricultural sector to the Arab gross domestic product.





- 01 In 2016, AAAID adopted many new agricultural projects compatible with AAAID's standards and objectives. These projects focus on producing basic foodstuffs to bridge the Arab food gap, including a project for producing, sorting, grading and packaging fruits from Morocco; a project for storing, grading, manufacturing, and marketing horticultural crops from Tunisia; Al Bageir project for red meat from Sudan; a Tunisian fund for fish farming in Tunisia; and an integrated poultry project in the Islamic Republic of Mauritania.
- O2 AAAID has increased its shares in a number of its existing companies with the purpose of rehabilitating them and developing their performance or upgrading their production. These companies include AI-Mutamayiza for Vegetable and Production (Sudan), the Arab Sudanese Vegetable Oil Company (Sudan), the Arab Company for Veterinary Medicine Production (Sudan), the Arab Fisheries Company (Kingdom of Saudi Arabia), the Arab Trade Financing Programme (United Arab Emirates), AI Muzdana Zero-Tillage Agricultural Services Company (Sudan), the Arab Agricultural Services Company (Mauritania), and the White Nile Sugar Company (Sudan).
- 03 In 2016, AAAID dealt with 64 agricultural investment opportunities at different stages of feasibility studies: agricultural opportunities identification, preparation of Terms of Reference (TOR), preparation of a preliminary, detailed feasibility study and updating the feasibility study for Greenfield or Brownfield (existing) projects, beside feasibility study evaluation of studies received from promoters.
- 04 By the end of 2016, AAAID has contributed in 40 companies: 29 existing companies, 6 companies underway, and 5 companies under formation, in 12 Arab countries as per the investment opportunities available then. The AAAID investment percentage in Sudan represents 61% of its total investments, 8% in the Arab Republic of Egypt, 7% in the UAE, 6% in the KSA, 6% in the Iraq Republic and 12% in the remaining member countries.
- 05 AAAID's investments in existing, under execution and under formation companies are divided among four main sectors: 52% in the agricultural manufacturing sector, including manufacturing sugar, oils and other food industries. 24% in the plant production sector, including cereals, fodder, vegetables and fruits. 19% in the livestock production sector, including poultry, white meat, red meat and dairy products. Lastly, 5% in the services sector, including providing different agricultural services.
- 06 AAAID's total investments in all of its existing companies, currently under execution, including those under formation as of 31/12/2016, come to about USD 571 million, representing about 94% of AAAID's paid up capital of USD 606 million as of 31/12/2016.
- 07 AAAID's share in the profits of some of its companies in 2016 is about 5 million dollars.
- 08 AAAID is involved in many developmental programmes and activities dedicated to small and medium farmers and producers in many Arab countries, with 20 developmental programmes aiming to improve production and productivity in the traditional sector of small and medium farmers and producers. These developmental programmes and activities are financed to the tune of 6.6 million dollars with more than 3 thousand families or more than 18 thousand people as beneficiaries.



- 09 In 2016, AAAID supported and implemented several applied-research trial programs and activities, 28 applied agricultural research experiments, in a number of the Arab countries in order to contribute in the development of agriculture in such countries, as well as to as to participate in the achievement of food security for the Arab countries
- 10 The total value of the existing and granted loans from AAAID to the companies where AAAID is a shareholder reached USD 213 million, while the provision of finance to companies with the guarantee of AAAID amounted to USD 63 million.
- 11 On 31/12/2016, the total value of the assets of AAAID was about USD 849 million, while their value was about USD 788 million in 2015
- 12 The total value financial investments in the global markets was about USD 395 million, while their value in the previous year was about USD 358 million.
- 13 The shareholders' rights, representing paid-up capital and reserves, on 31/12/2016 were about USD 801 million, up from about USD 743 million in the previous year, representing an increase of 8%.
- 14 AAAID achieved net profits for the year ending on 31/12/2016 of about USD 17 million.
- 15 In 2016, AAAID held many events, programmes and activities consistent with its objectives along with its effective participation in conferences, seminars and forums held by other organizations.



An Overview of the Arab Authority for Agricultural Investment and Development

01

Establishment

The Arab Authority for Agricultural Investment and Development (AAAID) was established on 1st November 1976 as an Arab financial institution of an independent juristic and international character. Its Memorandum and Articles of Association were declared in March 1977.

03 Capital

Authorised Capital: KWD 336 million, equivalent to USD 1,098 million, in which the Member States have different shares.

Paid-up capital till 31/12/2016 is KWD 185 million, equivalent to USD 606 million.

02 Shareholders

AAAID's shareholders are 21 Arab countries

04

Fiscal Year

The fiscal year commences on 1st January of each year and ends at the end of December each year.

05

Headquarters and Regional Office

Headquarters: Khartoum, the Republic of Sudan Regional Office: Dubai, the United .Arab Emirates

Subscribed States

• States subscribed in AAAID and the number of shares as of 31/12/2016



The shareholders' board approved in its Resolution No. 3 of 2014 to increase the authorized capital of AAAID of 22,500 shares to 33,600 shares with a value of KWD 336 million.

Members of the Shareholder Board



AAAID's Members of the Shareholder Board as of 31/12/2016:



- 1. Former Minister H.E. Dr. Ibrahim bin Abdul Aziz Al Assaf
- 2. Former Minister H.E. Dr. Hoshyar Zebari
- 3. Former Minister H.E. Mr. Abdul Rahman bin Khalafah
- 4. Former Minister H.E. Mr. Yasin Ben Ibrahim 5. Former Minister H.E. Mr. Ismail Ismail
- 6. Former Minister H.E. Mr. Isman Shan billion Al-Quaiti
- 7. Former Minister H.E. Mr. Mohammed Ali Saleh
- 21
- Minister of Agricultural
- 07

Members of Board of Directors

اعضاء مجلس الإدارة - الهيئة العربية للاستثمار والانماء الزراعي



H.E. Mr. Mohammed bin Obaid Al Mazrouei President of AAAID Chairman of AAAID's Board



H.E. Dr. Suliman Bin Mohamed Al Turki Undersecretary for International Financial Affairs Ministry of Finance KSA



H.E Dr. Kutaiba Mohamed Hassan Director-General of Planning and Following-up Department Ministry of Agriculture Republic of Iraq



H.E Dr. Saad Zaki Mohamed Nassar Adviser to HE The Minister of Agriculture and Land Reclamation Arab Republic of Egypt



H.E Mr. Yousef Hussein Mohammed Al Roumi Director of the GCC and Arab Economic Cooperation Ministry of Finance State of Kuwait



H.E Mr. Ibrahim Hassan Rashid Al JarwanHead of GCC & Arab Countries Affairs Dept. of Regional and International Financial RelationshipsMinistry of Finance UAE



H.E. Prof Ibrahim A. A. Al-Dukheri Minister of Agriculture and Forestry Republic of Sudan



H.E Mr. Abdul-Majid Amghar Chairman of the Financial Information Processing Unit Ministry of Finance Algeria



H.E Dr. Hamad Saad Hamad Al Kawari Adviser to the Chair of the Board of Directors Hassad Food Co. State of Qatar



H.E Mr. Mubarak Bin Suleiman Al Mundhiri Government Investment Adviser Ministry of Finance Sultanate of Oman

AAAID Strategy (2016 – 2018)

01 Vision

To be a leader in the reinforcement of food security in the Arab world.

02 Message

Providing the basic food needs through agricultural investment and development in the Arab world.

Objectives

- Provision of basic food products;
- Increasing the return on AAAID's investment in the agricultural sector;
- Increasing the efficiency and effectiveness of agricultural production;
- Increasing the exchange of agricultural products and agricultural production requirements amongst the member states;
- Sustainable development for agricultural resources in the member states;
- Investment in human capital and the best possible utilization of resources.

Strategic Guidance

IR



- 1 Reconsidering the distribution of AAAID's geographic investments to utilize the available agricultural resources in all the Arab states.
- 2 Restructuring the companies in which AAAID is a shareholder to enhance its effectiveness in securing food and maximize its benefits.
- 3 Processing the existing loans provided by AAAID to its companies through the restructuring of these companies to improve the way they operate.
- 4 Investing a part of the profits available in existing companies with high growth rates through focusing on added value activities in strategic food commodities.
- 5 Giving priority of subscription to companies to private sector investors who have experience in the agricultural field and special experience in management.
- 6 Developing investment policies for the companies to encourage the private sector and enable the utilization of resources in new projects.
- 7 Developing the investment standards in the projects in which AAAID is a shareholder.
- 8 Intensifying the applied research programmes, transfer technologies and developmental programmes, with the aim of increasing the production of small and medium farmers in the member states.

AAAID'S Activity



Agricultural Investment Activity

Agricultural investment activity is considered to be the main activity of AAA-ID. AAAID has contributed to establishing many of the agricultural companies in many member states, following up on their performance and providing them with the necessary technical, financial and administrative support. The number of companies in which AAAID is a shareholder by the end of 2016 reached 40 companies, including 29 existing companies, 6 companies under execution and 5 companies under implementation.

Companies in which AAAID is a Shareholder

Sudan

	Company>s Name	7	Shareholders	Subscription Percentage
1975 (Kenana Sugar Company (KSC) Subscribed Capital 0.561 \ million SDG		Arab Authority Arab countries governments Kuwait Investment Authority Government of the Kingdom of Saudi Arabia Other Shareholders	05.59 % 35.33 % 30.64 % 10.97 % 17.47 %
1982 (Arab Sudanese Company for Agriculture in the Blue Nile state Subscribed Capital 39.99 \ million SDG		Arab Authority Government of the Republic of Sudan	51.00% 49.00%
1982 (Arab Sudanese Vegetable Oil Company Subscribed Capital 0.09 \ million SDG		Arab Authority Government of the Republic of Sudan	51.00% 49.00%

Sudan

	Company>s Name	7	Shareholders	Subscription Percentage
1987 (Arab Agricultural Production and Processing Company Subscribed Capital 0.074\ million SDG		Arab Authority Government of the Republic of Sudan Government of the Kingdom of Saudi Arabia Government of the State of Kuwait Government of the Republic of Iraq	42.50 % 20.00% 12.50 % 12.50 % 12.50 %
1997 (Arab Sudanese Seeds Company Subscribed Capital 12.00\ million USD		Arab Authority Government of the Republic of Sudan Government institutions and banks	34.93 % 51.55 % 13.52 %
2003 (Arab Company for Crop Production - Atbara Subscribed Capital 20.00 \ million USD		Arab Authority Emirates Rawabi Company	52.76% 47.24%
2004 (Arab Poultry Production and Processing Company Subscribed Capital 19.84 \ million SDG		Arab Authority Government of the Republic of Sudan Government of the Kingdom of Saudi Arabia Government of the State of Kuwait Government of the Republic of Iraq	42.50 % 20.00% 12.50 % 12.50 % 12.50 %
2008 (Al Mutamayiza for Vegetables and Crops Limited Subscribed Capital 0.012 \ million SDG		Arab Authority Government of the Republic of Sudan Government of the Kingdom of Saudi Arabia Government of the State of Kuwait Government of the Republic of Iraq	42.50 % 20.00% 12.50 % 12.50 % 12.50 %
2010 (Al Muzdana Zero-Tillage Agricultural Services Company Subscribed Capital 8.00 \ million USD		Arab Authority Agricultural Bank Sudanese Ministry of Agriculture Central Commercial Company	15.10 % 38.00 % 34.30 % 12.60 %

Egypt





Tunisia



Mauritania



Qatar



Kuwait



Morocco

	Company>s Name	Shareholders	Subscription Percentage
1999	Manafid Al Houboub Company Subscribed Capital 91.00 million MAD	Arab Authority Union of Moroccan Agricultural Cooperatives Moroccan agricultural cooperatives	30.00% 32.08% 37.92%

Companies Under Implementation

Sudan

	Company>s Name		Shareholders	Subscription Percentage
2003 (White Nile Sugar Company Subscribed Capital 471.00 \ million USD	0000	Arab Authority Kenana Sugar Company Government of the Republic of Sudan Institutions and Banks Unsubscribed Shares	14.38 % 30.00 % 08.82 % 44.32 % 02.48 %
2006 (Arab Company for Veterinary Medicines Production Subscribed Capital 37.00 \ million USD	- - - - - - - -	Arab Authority Arab Co. for Drugs Industries & Medical Appliances (ACDIMA) Arab Industrial Investment Company Sudanese Government Institutions	26.88% 40.00% 17.58% 15.54%
2015 (Al-Bageir Red Meat Project Subscribed Capital 38.59\ million USD	ļ	Arab Authority Unsubscribed Capital	30.00% 70.00%

OMAN

	Company>s Name		Shareholders	Subscription
				Percentage
2016	Osool Broiler Chicken	¢	Arab Authority	17.76 %
	Subscribed Capital	•	Gulf Investment Corporation	26.68 %
	28.86 \ million OMR	•	Asaffa Foods Company	20.00 %
		þ	Namaa for Poultry	20.00 %
		¢	Other Shareholders	15.56 %
2016	Al Bashaer Meats Company	þ	Arab Authority	20.00%
			Oman Food Investment Holding Co.	20.00%
	Subscribed Capital	•	Oman Investment Corporation	20.00%
	25.00 \ million Riyal	•	Oman National Investments Development Company	20.00%
		þ	Omani National Livestock Development Co	10.00%
		Ŷ	Civil Service Employees Pension Fund	10.00%

Companies Under Incorporation



Tunisia





AAAID's Shares in agricutural companie's Capital



AAAID's total shares in companie's capital

The total value of AAAID shares in existing, under execution and under implementation companies' capital as of 31/12/2016 was about USD 358.3 million.

AAAID's Share Distribution in Companies' Capital

Geographical Distribution

AAAID shares in the capital of its agricultural companies are distributed among 12 member states as per the investment opportunities and proportional benefits that were available then. Figure below shows the distribution of AAAID shares in the companies of member states as of 31/12/2016.





AAAID Shares in Agricultural Companies' Capital

The AAAID share in the distributed share by the companies in 2016 was about USD 4.6 million as shown

It should be mentioned that the AAAID share in the distributable profits was about USD 13.7 million. However, the general meetings of many companies have decided to reinvest such profits to finance qualification programmes, expansion in the companies and enhancing their operational capital. Further, the profit distribution does not include the capital profits resulting from the increase in the market value of the companies' assets.



Economic Effects of the AAAID Companies

The AAAID companies, in the member states, contribute directly or indirectly to increasing production, securing food, creating new jobs, transferring technologies, and developing administrative and technical abilities in many agricultural sectors

The AAAID companies contribute to providing basic food commodities such as cereals, oils, dairy products, meat and sugar. For example, sugar companies, in which AAAID is a shareholder in Sudan, produce about 50% of the total sugar in Sudan. Further, the AAAID companies in the UAE produce more than 50% of dairy and more than 25% in poultry products

Companies, in which AAAID is a shareholder, contribute to creating direct and indirect jobs. These companies have created more than 95 thousand direct and indirect jobs, including about 12 thousand direct jobs in different specializations and about 83 thousand indirect jobs.





Executing Contracts with Small Producers

Many of the AAAID companies execute contracts with small farmers to complete the production chain. Further, these companies provide many services for small farmers by providing production inputs and mechanisms, and technical supervision and guidance services to enhance their production and competitive abilities.

Al Fayuom Sugar Works Company in the Arab Republic of Egypt executes contracts with about 72 thousand farmers to plant sugar beet.

The Arabian Cooperative Company of Aseer in KSA has a partnership with AAAID and the Arabian Cooperative Company for Poultry Producers of Aseer. Further, the company has contracts with about 54 small poultry breeders to provide the company with live poultry.

The Arab Sudanese Seeds Company of Republic of Sudan has contracts with about 126 farmers.

AAAID has established a project for collecting dairy products in Dhofar Governorate, Sultanate of Oman, and it is expected that the project will involve contracts with more than 5000 of cows/camels breeders.

Companies' Social Responsibility

AAAID is concerned with social responsibility towards the local communities where it works, and supports many different services, including the provision of clean drinking water, electricity services, education, health, and places of worship, particularly in rural areas such as Kenana Sugar Company, and Sudanese Arab Company for Agriculture in the Blue Nile State. Further, some companies allocate a part of their net profits annually to support social services funds, such as the Al Ahlia Vegetable Oil Company.

Transfer of Technologies

Many of the AAAID companies have introduced advanced agricultural techniques, and transferred and localized agricultural practices that contribute to increasing crops and rationalizing water consumption, such as adopting a system for cultivation without ploughing and introducing this system to small farmers in Sudan, Syria, Tunisia, Morocco, and Mauritania.

Attracting the Private Sector to Invest

For the purpose of executing AAAID's strategies, approved by the board of directors, aiming to attract the private sector with the necessary administrative experience and sufficient solvency, AAAID has crystallized the investment opportunities available for some of its existing companies and new projects, preparing files for each of them, promoting them, and receiving many offers for acquiring shares in these companies

AAAID Contribution to Increasing Companies' Capital

AAAID supports its companies by contributing to increasing their capital for implementing the qualification and expansion programmes, diversifying activities, and providing operational capital to fully benefit from the potential available in these companies. The following companies have had their capital increased:

AAAID Contribution to Increasing Companies' Capital

The AAAID board of directors has approved the acquiring of shares with the amount of SDG 10.5 million (USD 1.637 million) from the increased value in the company's capital of 24.7 million pounds (USD 3.85 million) to qualify and operate a grading and packaging unit, and the refrigerated warehouses of the company.

Arab Company for Veterinary Medicine Production (Sudan)

The AAAID board of directors has approved the acquiring of the unsubscribed shares in the company to increase AAAID's shares from 25% to 26.88%, to cover the financing gap faced by the company. It is expected that the project will be completed and commercial production will commence by the end of 2017

Arab Fisheries Co (KSA)

The AAAID board of directors approved an increase in the capital of the Arab Fisheries Co to 39% (SAR 12.75 million), in order to rehabilitate the factory. A five-year plan has been developed by a specialized company that will be implemented in two phases in 2017

Arab Sudanese Vegetable Oil Company (Sudan):

The AAAID board of directors has approved the performing of the financial restructuring of the company by increasing its capital and rescheduling its obligations of AAAID loans, so that the company can maximize its production.

Al Muzdana Zero-Tillage Agricultural Services Company (Sudan):

The AAAID board of directors has approved contributing to increasing the company's capital to the tune of SDG 2.654 million (USD 413.78 thousand), with the AAAID owning 15.1% of the company's shares.

Arabian Agricultural Services Company (Mauritania)

AAAID has increased the company's capital by about USD 3.34 million, so that its capital has reached around USD 4.24 million, to provide the necessary finance to execute an agricultural project for which the Mauritanian government has granted the company a plot of land of 3200 Ha

Arab Trade Financing Programme (UAE)

The AAAID board of directors has approved the acquiring of 438 shares allocated to AAAID worth about USD 2.47 million, in the capital of the Arab Trade Financing Programme.

White Nile Sugar Company (Sudan)

The AAAID board of directors has approved the acquiring of AAAID's unsubscribed shares in the capital of White Nile Sugar Company worth about USD 2.354 million. The shares held by AAAID in the company's capital have increased to 14.38%.



For the purpose of executing the AAAID investment transactions programme for 2016 and contributing in bridging the food gap in basic commodities, the AAAID board of directors has approved subscribing in the following new investment projects:

Producing, Sorting, Grading and Packaging Fruits/Morocco:

- The project is on 394 Ha and located in Meknes, Kingdom of Morocco.
- The project aims to market vegetables and fruits in Morocco for exporting purposes and benefit from the exportation of these crops to establish a factory for concentrated fruit juices and jams in order to cover the local demand for juice.
- The investment cost of the project is about MAD 209 million (USD 21.5 million),
- AAAID has subscribed about MAD 51.2 (about USD 5.3 million) to the project, representing 49% of the project's capital.

Storing, Grading, Manufacturing, Marketing Horticultural Crops Project / Tunisia:

- The project is located in the Industrial Area, Nafidah, Sousse Governorate, 100 km from Tunis.
- The project aims to export fruits with an added value from Mabrooka Farm Company or the farmers dealing with the company.
- The investment cost of the project is about TND 24.29 million (USD 11.05 million).
- AAAID has subscribed about TND 4.042 million (USD 1.838 million), representing 33.3% of the project's capital.

Al Bageir Project for Red Meat/Sudan:

- The project is located in Al Bageir, south of Khartoum and south of Omdurman. It is expected to inaugurate collection centres in other areas of the Republic of Sudan.
- The project is for producing, fattening, slaughtering, marketing and exporting red meats to international quality standards. The project is to be executed in three phases. First phase: collection and fattening; second phase: manufacturing by establishing modern slaughterhouses; and third phase: establishment of an agricultural project on an area of 15 thousand feddans to cultivate fodder.
- The pilot project is currently under execution for the first phase which aims to collect, fatten and export about 6 thousand cattle with an investment cost of about SDG 50 million.
- AAAID is fully financing the pilot project for the first phase.

Integrated Poultry Project/Mauritania

- The project is located at Ouad Naga, nearby Adini, 56 km from Nouakchott.
- The project involves contributing to developing the poultry sector, increasing the local production levels via traditional farms, and covering a part of the gap in poultry meats and eggs in Mauritania.
- The total investment cost of the project is about MRO 12.06 billion (about USD 33.51 million).
- AAAID has subscribed USD 5.1 million, representing 30% of the project's capital.

Tunisia Fisheries Fund/Tunisia

- The fund is targeting to operate mainly in Tunisia and secondarily in Maghreb countries and MENA.
- The fund aims to provide the finance (full contributions and partial contributions) to small and medium institutions involved in fish farming (fish fodder and larvae production, and breeding and marketing fish).
- The expected total costs for the projects invested by the fund is about TND 98.5 million (USD 49.25 million) and the shares expected to be subscribed by the fund reach TND 43.45 million (USD 21.7).
- AAAID has subscribed TND 7.5 million, representing 15% of the fund's capital

Companies Performance Follow-up

AAAID has followed up and boosted its companies' performances by supporting them technically, managerially and financially, promoting their products and future projects, helping them to obtain finance through its direct communication with investors and financiers, and consulting with the companies' officials on developing their performance.

Visits to Countries

The AAAID board of directors has visited most of the member states, including visits to ministers, senior officials and specialists in the concerned ministries and the private sector. These visits have been made to discover new opportunities, explore problems and obstacles facing AAAID companies and work on eliminating them, and provide whatsoever is necessary to support and develop these companies so they can achieve their sought-after goals. These visits have resolved many of the obstacles faced by AAAID investments and there are still more efforts needed to tackle the remaining challenges.

Visits to Countries

AAAID has made many field visits to its companies to determine their productive, financial and marketing performance, deliberating with executive departments about developing the companies' performance and dealing with the problems and challenges.



Activity of Developmental Programmes and Studies

Activity of Developmental Programmes and Studies

AAAID continued its efforts to meet the requirements of sustainable development through the implementation of development programs and applied agricultural research, focusing on agricultural activity in both, plants and animals, through the planning and implementation of projects and programs that aimed to enhance food security. Below are the implemented activities in this regard;

Applied Research Programmes Implemented during 2016 in Sudan

Experiment for testing maize seeds varieties

Objectives:

- Adoption of a number of important crops that enhance Arab food security. An applied research experiment was carried out to test varieties of maize seeds at the site of the Arab Company for Crop Production (Atbara) on an area of 130 feddans.
- Expanding the maize crop as a major food crop in Sudan.
- Implementation of a project for the manufacture of silage (fodder) through the utilization of maize crop as a great nutritional value fodder.

Results:

- The obtained results showed the superiority of some varieties, where their productivity amounted to 4.4 tons / feddans (10.5 Ton / ha) which it similar to the global productivity.
- It was considered a successful experiment and brought a quality of a very important shift in maize cultivation in Sudan, where the results achieved are considered the highest in Sudan, and will have an impact on the dissemination and adoption of maize crop cultivation in Sudan on a larger scale; thus contributing in the promotion of Arab food security.
- As a promising result of good crop establishment, the land of the experiment got the attention of officials and those who are interested in agriculture in general and maize crop in particular; many of ministers, researchers and farmers visited the experiment to identify the success achieved.

Future Plans:

• Expanding maize crop cultivation in Sudan by increasing the cultivated area during the summer season 2017 in Agadi, Al Bageir and Meat project in the West Omdurman. In addition, there is a study (in progress) for the cultivation of 4 thousand feddans of maize crop in the White Nile Sugar Project






Applied Research Programmes Implemented during 2016 in Sudan

Experiment for testing varieties of soybean seeds in the winter season

For the first time, AAAID carried out an applied research experiment to test varieties of soybean seeds in the winter season, contrary to the summer cultivation

Objectives:

The experiment aimed to compare the productivity of the crop in the winter season with the results achieved in the summer season, thus contributing to the sustainability and increase of production.

Results:

The obtained results approved the possibility of growing the soybean crop in Sudan in the summer and winter seasons, with the possibility to introduce new varieties.



Programme for agricultural waste utilization and processing

In the context of the AAAID directives for cooperating with similar research institutions and centres in the Arab world to benefit from their accumulative experience and useful experiments in the field of applied agricultural research, that aimed to enhance Arab food security, AAAID has executed a contract with Arab Centre for the Studies of Arid Zones and Dry Lands (ACSAD). The goal is to manufacture a machine for agricultural waste processing, in order to implement an applied research programme to benefit from the agricultural waste in Sudan. The waste will be processed as a highly nutritional animal fodder, while employees will be trained to operate the machine.

Objectives:

Provide fodder containing all the nutritional elements, thereby improving the quality of the milk and meat of the ruminants, which will benefit from the agricultural waste and receive more nutrition.

Conclusions:

It is expected that the programme will achieve many positive results, most importantly the provision of a protein-rich animal diet, leading to better quality milk and meat.



Programme for silage cultivation and production

Under the project of the adoption of fodder cultivation and processing in Sudan, and based on the results obtained from the experiment of testing varieties of maize seeds that was carried out by AAAID during the winter season 2015-2016, in which obtained results showed the superiority of some maize varieties compared to local varieties

AAAID carried out an applied research program at the Arab Company for Agricultural Production and Processing - Dairy Unit in Al-Baqeir, which targeted the cultivation of maize crop on an area of 220 feddans to take utilization of it in silage processing.

AAAID has provided a number of modern machines for the silage manufacturing (Chopper & Bailer) from Turkey, according to the international specifications.

Objectives:

Production and manufacture of maize crop as silage, because of its high nutritional value for all kinds of ruminants.

Expected Results:

It is expected to produce about 20 tons of fodder per feddan, along with generating sufficient revenue to cover the costs of the program and generate profit.

Future Plans

Expansion of maize cultivation, including the areas of the Arab Sudanese Blue Nile Agriculture Company (Agadi) to produce silage in large-scale, in regards to the fattening of domestic calves.



Developmental programmes implemented in 2016 in Sudan

In 2016, AAAID implemented many programmes to support small farmers, producers and pensioners, as well as implementing drinking water projects for both humans and animals

Small Farmers Support Programme - Sudan (5 Programmes)

- This programme is designed to provide smallholder production needs, in terms of agricultural inputs including seeds, fertilizers, pesticides, agricultural machinery, supervision and technical support.
- The program aims to increase the productivity of small farmers, transfer technology, and apply appropriate agricultural practices, for the maximum utilization of resources available in rural areas. As well as increase the ability of small farmers to improve their livelihoods and achieve food security in their regions.
- The number of families that benefited from the development programmes during the year 2016, amount to 2,653 (representing about 15,918 beneficiaries) as follows

Cultivating peanuts in Fadasi, Al Jazirah

1000 feddans of peanut crop were cultivated in the summer season to provide raw materials for the Arab Sudanese Vegetable Oil Company. A total of 293 families have benefited from the programme

Cultivating peanuts in Qali'a, Al Jazirah

400 feddans were cultivated with peanut crop in the summer season as a production input to support the Arab Sudanese Vegetable Oil Company with raw materials. About (157) families benefited from the programme.

Cultivating peanuts in Qabojah, Al Jazirah

Summer season: 1000 feddans of peanut crop were cultivated during the summer season; about 142 family households benefited from this programme. Winter season: an area of about 500 feddans were cultivated by wheat crop; about 83 families benefited from this programme.

Breading and fattening lambs - White Nile State

The program implemented with 45 families of pastoralists in the (Al Alaqa) area in order to support and develop the livestock production sector for the maximum utilization of the available natural resources. The program started with 479 heads of sheep with an average of 10 heads per family. By the end of 2016, the herd had increased by 65%.

Wheat cultivation in Fadasi, Al Jazirah

About 500 feddans were planted during the winter season with wheat crop to be used as improved seed; about (67) families profited from this program It is worth mentioning that, AAAID has used different financing systems suitable for the programme objectives, such as the Salam System used in cultivating peanuts, in order to boost the peanut production of the Arab Sudanese Vegetable Oil Company, while the Murabaha System has been practised in some areas.

Retirement Fund (Pensioners) Programmes - Sudan

- The Fund for Pensioners Portfolio was boosted in 2016, with its capital increased to about SDG 1.5 million.
- About 500 pensioners' families in 6 states in Sudan benefited from this programme

Drinking Water Supply Programme (Water Harvesting, Wells) - Sudan

As part of its efforts to establish effective partnerships with the organizations that are involved in the development of rural communities, AAAID has signed a framework agreement with the AI-Suqya organization, under which the organization manages the drilling unit that is owned by the AAAID, which had been allocated to mobilize resources for the Trust Fund

Water Harvesting Project in West Kordofan State - Sudan:

In accordance with the directions of AAAID to support the rural infrastructure, AAAID established a water reservoir to save water in a scientific and healthy way, in terms of:

- Providing pure and clean water to the citizens and their animals.
- Strengthening the resilience of the residents to face environmental difficulties in their area.
- Store water in the autumn season and use it the summer season. About 200 families have profited from this program, along with many livestock herds around the area

Research Programmes Implemented in 2016 in the Republic of the Comoros

Bandismilini Research Station

Description: Extension of a developmental research station established in 2006

Area: 25 Ha

Objectives:

- Developing the agricultural sector and farmers capacities in Comoros.
- Implement a research program for crops and vegetables cultivation, and use the results to guide farmers
- Implementation of a research program to test drip irrigation systems in the open fields to transfer to farmers.
- Build up national capacity in the field of the Endemic Disease Control Program

Implemented Programmes

- During 2016 (autumn and winter seasons), the station carried out 20 research experiments on an area of 5 feddans, including: trials of sweet potatoes, tomatoes, carrots, cabbage lettuce and potatoes.
- Experiments of vegetable crops are also carried out inside the greenhouses during the winter season.

Conclusions

• The obtained results showed the superiority of a number of planted crops during the summer and autumn season in the open field (potatoes and sweet potatoes), achieving good productivity that amounted to 4 tons per acre, while the productivity of the other crops decreased as a result of rainfall scarcity.

Tissue Culture Laboratory

- Carryover of the propagation of banana seedlings outside the laboratory, as well as the continued propaga tion of starchy bananas (main food in the Comoros) alongside other crops such as; Ttaro and Cassava that are resistant to the Mosaic virus.
- Continuation of the cooperation with the Ministry of Agriculture and the Comoros University to obtain and adapt additional banana plants in the protected house of the laboratory, and facilitate their provision to farmers.
- The lab obtained 1000 banana plants from the Comoros University in order to propagate and sell them to the farmers and for the work of the laboratory and the University.
- Fortified the laboratory with a number of devices and necessary chemicals to facilitate the work of the labora tory during the coming period, and achieve the desired objectives through the production of 50 thousand banana sprouts.



Developmental programmes implemented in 2016 in the Republic of the Comoros

Fishing Boat Project

AAAID provided fishing boats for small fishermen on Anjazica Island, United Republic of Comoros, at a cost of USD 82 thousand, deducted from the revolving loans of AAAID (for guarantees provided by the fishermen). 10 boats were purchased for 10 small fishermen and equipped with motors and fishing equipment: nets, fuel and refrigerators.

Anjouan Agricultural Development Centre

Business continued as planned according to the executive plan for 2016 and the following were accomplished

- Implementation of a developmental research programme (training) for organic farming on half a feddan and comparing it with the traditional systems applicable in the area.
- Cassava and sweet potatoes were cultivated on about 2000 meters squared and about 150 banana seedlings were cultivated near the cropland area.
- 34 farmers in the neighbouring villages were trained in the agricultural processes for vegetable and fruit cultivation.

Research programmes implemented in 2016 in Mauritania:

Dar El Baraka Research Station

In continuation of its efforts to enhance Arab food security, AAAID has implemented a number of applied research experiments at Dar Al Baraka Research Station - Arab Agricultural Services Company in Mauritania – including the following:

Description: Developmental guiding research station:

Area: 10 Ha

Objectives:

- The station coordinates with the Arab Company for Agricultural Services in order to find solutions to the problems facing agricultural production through the followings:
- Implementation of basic and applied research programmes.
- Implementation of production activities for self-finance.
- Application of modern techniques in the cultivation of all field crops and vegetables, in order to improve quality and productivity.
- Training of local staff on the advanced bases of vegetables and field crops cultivation.

• Targeted research plan for 2016 (4 experiments)

- Cultivate different varieties of field crops (wheat, barley, maize and sorghum) under a central pivot irrigation system.
- Cultivation of different types of vegetables under drip irrigation system.
- Cultivation of fodder crops (alfalfa).
- Off season cultivation in greenhouses.



Research Programmes Implemented in 2016 in the Republic of the Comoros

It was agreed to finance 4 developmental projects in the Republic of Mauritania in coordination with Popular Funds Network for Saving and Loans as follows

- The project for cultivating irrigated fodder in 3 states with a total area of 10 Ha, with 180 families benefiting from the project.
- The project for cultivating irrigated vegetables in 4 states with a total area of 3 Ha.
- The project for fattening and selling sheep.
- The project for trading in fish

Granting a Financing Line to the Agricultural Credit Corporation - Jordan:

- A financing line of 2 million dollars was given to the Agricultural Credit Corporation in Jordan, covering 22 areas
- in the Hashemite Kingdom of Jordan.

The total number of loans granted loans was 330, benefiting 330 families. The loan varied between JOD 5,000 maximum and JOD 1,000 minimum, to be repaid over 5 years with interest of 1%.

• In 2016, many activities were executed, including the projects for breeding sheep, cows, camels, bees, and poultry, as well as food product laboratories, plant production requirements and dairy factories.

Holders of Small Possessions Study - UAE

- AAAID is working on executing the second phase of the holders of small possessions study, financed by the International Fund for Agricultural Development (IFAD). The second phase is for studying small fishermen in the UAE, in coordination with Fisheries Department, Ministry of Climate Change and Environment.
- The project in the phase of study preparation and it is expected to be completed in the first half of 2017.

Developmental Projects for Supporting Palestinians

AAAID has approved the financing of 5 developmental projects for supporting Palestinians at a cost of USD 8.1 million, through AI Aqsa and Jerusalem Fund of Islamic Development Bank, Jeddah as follows:

- Comprehensive development project in Marj Sanour: USD 3 million.
- Water harvesting project in Hebron Governorate Jenin, Jericho: USD 2 million.
- Plants gene bank project: USD 1.1 million.
- Fish farming project in the West Bank and Gaza Strip: USD 1 million.
- Reclamation and rehabilitation of agricultural land project Hebron, Bethlehem: USD 1 million

Granting a Finance Line to Zaytouna Tamkeen Organization - Tunisia

AAAID has continued its efforts to expand support for small farmers and producers in Arab countries by providing finance lines. In 2016, an agreement was signed with Zaytouna Tamkeen Organization in Tunisia to provide a finance line for small farmers in Tunisia worth USD 2 million, as per the terms and conditions specified by AAAID.

Studies

AAAID has studied many investment opportunities available in different phases as follows:

- 1. Project identification and formulation
- 2. Request for proposals (RFP) submission and assessment.
- 3. Preliminary and detailed feasibility studies and updates on Greenfield and Brownfield projects.
- 4. Feasibility study evaluation

3 Weeks of Ma

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5. Technical support and consultancies. .

Projects in the investment opportunities development phase

The identification of investment opportunity phase is the first step for the preparation of the feasibility studies and evaluation. The investment opportunity could be an idea, preliminary study submitted to AAAID by investors or opportunities identified during field visits. The total number of investment opportunities are 26

No.	Project	Country	Project Objective	
1	Al Qema Agricultural Project	Sudan	This project aims to produce and process vegetables and fruits (Studies for Agricultural Manufacturing Complex, 4 studies).	
2	Bandy Agricultural Project	Sudan	This project aims to produce fodder and maize in 30 thousand Feddan in Atbara River.	
3	Seeds Production Project with Private Sector	Sudan	This project aims at production of different seeds crops.	
4	North Omdurman Agricultural Project	Sudan	This project aims to produce fodder.	
5	Livestock fattening and red meat processing Project	Morocco	This project aims at livestock fattening, red meat production and processing and marketing in Morocco.	
6	Olive Oil production and processing Project	Morocco	This project aims at planting 1000 Ha of olives, establishing olive oil processing, and a packaging plant in Morocco.	
7	Food industries Fund -Project	Tunisia	This fund aims to invest in food industries, shares in dairy processing and drying fruits projectsetc.	
8	Golden Oasis Project	Algeria	This project aims to produce fruits, cereals, dairy products and red meat on 1000 Ha.	
9	Dairy Processing Plant Project in Neama	Algeria	This project aims at breeding of dairy cows, dairy production processing, cereals and fodder production in Neama.	
10	Broiler Production Project	Algeria	This project aims at producing 12.6 thousand tons of white meat annually.	
11	Dairy Project	Algeria	This project aims at breeding of 1200 dairy cows and milk production.	
12	Bougtob Slaughterhouse Project	Algeria	The project aims to establish a slaughterhouse in Bougtob, El Bayadh State.	
13	Red Meat, Poultry and Fodder production Project	Algeria	This project aims to produce red meat, Poultry and fodder.	
14	Maize and Soybean Project	Mauritania	This Project aims to produce maize and soybean.	
15	Broiler Parent production Project	Egypt	This project aims to produce Broiler Parent.	
16	Veterinary Vaccines Project	Egypt	This project aims to expand a veterinary vaccines Egyptian company to increase production capacity.	
17	Nouran Sugar Project	Egypt	This project aims at producing and refining sugar beet.	
18	Maize and Soybean Production Agricultural Project.	Egypt	This project aims at producing maize and soybean as main crops to supply the needs of poultry projects.	
19	The Agricultural Project in East Owainat	Egypt	This project aims at producing maize and soybean and different crops in East Owainat.	
20	Aquaculture project	Saudi Arabia	This project deals with fish farming in floating cages.	
21	Broiler Production Project	Saudi Arabia	This project is targeting the production of 9.4 million broiler/Year and 13 million chicks.	
22	Potato Seeds Project with a Dutch Company	Jordan	This project targets the production of 11000 tons potato seeds per year by using aeroponic mini tuber production technology.	
23	Integrated Agricultural City Project	Qatar	This project aims at producing fruits, vegetables and fodder, livestock production and seeds production.	
24	Dairy Processing Plant Project	Kuwait	This project aims at producing and processing dairy products and juices.	
25	Oman Aquaculture Project	Sultanate of Oman	This project targets the production of 1500 tons of grouper fish and 75 tons of sea cucumber in Duqm City in Sultanate of Oman.	
26	Bahraini Poultry Company Expansion project	Bahrain	This project aims at rehabilitating existing production cycle and establishing Broiler farms with a capacity of 6 million units.	

Request for Proposals submission and assessment

AAAID generally prepares Terms of Reference to be used as guidance for feasibility studies preparation either by AAAID experts or by consultancy firms as per the RFP. AAAID has dealt with four projects in this stage

No	Project	Country	Project Objective	
1	Veterinary vaccines Project	Sultanate of Oman	The project aims to produce veterinary vaccines for the local market or export in Arab countries.	
2	Agricultural Services Company Expansion project	Mauritania	The project aims to utilize 3200 Ha to produce crops.	
3	Cereals Silo - Ministry of Agriculture	Sudan	The project aims to increase the capacity of cereal silos storage.	
4	Feasibility study for Kenana Sugar Company for integrated solutions	Sudan	This project aims to provide integrated services for agricultural processes in rain fed and irrigated sectors.	

Preliminary and detailed feasibility studies and updates on Greenfield and Brownfield projects

This includes preparation of preliminary feasibility studies for Greenfield projects, detailed feasibility studies or updating feasibility studies for Brownfield project (Rehabilitation, Expansion and restructuring). The total number of projects as this stage is 14 projects

No	Project	Country	Project Objective	
1	Arab Sudanese Blue Agricultural Company restructuring project	Sudan	This project aims to diagnose and find suitable solutions for challenges facing the company.	
2	Dairy Unit Al Bageir Rehabilitation project	Sudan	This project aims to rehabilitate and re operate the dairy products processing unit of Arab Agricultural Production and Processing Company to attract Investors.	
3	Starch and glucose plant Rehabilitation project	Sudan	This project aims to rehabilitate Starch and glucose unit of Arab Agricultural Production and Processing Company to attract Investors.	
4	White Nile Sugar Company	Sudan	This project aims to Follow up the agriculture activities reforms at field level based on the prepared study.	
5	Crop Production Project in the White Nile Sugar Company	Sudan	This project aims at production of cash crops in an area of \dots Feddan for Export.	
6	Al Mutamayza for Vegetable Production	Sudan	This project aims to setup a company using Company's cold stores for fruits and vegetables export.	
7	Al Muzdana Company's Project	Sudan	This project aims to prepare an operational Business plan for the company.	
8	Horticultural Products Marketing project	Morocco	This project aims at producing, grading, storing, and marketing of vegetables and fruits.	
9	Horticultural Products Marketing project	Tunisia	This project aims at grading, storing, Manufacturing and marketing of vegetables and fruits.	
10	Red Meat project	Mauritania	This project aims at establishment of a slaughterhouse and red meat processing factory and marketing red meat for the local market and export.	
11	Integrated Poultry Project	Mauritania	This project aims at Broilers and eggs production.	
12	Arab Fisheries Company Rehabilitation project	Saudi Arabia	This project aims at rehabilitation of the Arab Fisheries Co to enhance production activity.	
13	Dhofar Dairy Project	Sultanate of Oman	This project aims at Milk collection and dairy processing in Dhofar state.	
14	Exit strategy	Member States	This study aims to determine AAAID's strategy and policy concerning the exit from the affiliate companies.	

Projects in the investment opportunities development phase

This includes Projects that have been received from promoters for financing through participation in equity shares. The total number of projects in this stage are 20

No	Project	Country	Project Objective		
1	Mills and silos project in Port Sudan	Sudan	This project aims at storing, importing and exporting cereals.		
2	Suki sugar project	Sudan	This project aims at sugar producing and refining.		
3	Sugarcane Production and manufacturing project	Mauritania	This project aims at sugarcane production and sugar refining and packaging.		
4	Al Nemaa Dairy Project	Mauritania	This project aims at collection and dairy products processing with a daily capacity of 30 thousand litres.		
5	Boguy Dairy Project	Mauritania	This project aims at establishing a dairy plant with a capacity of 15 thousand tons/year in Boguy state in addition to collection centers.		
6	Dairy processing and crop production project in Wadi Degla.	Egypt	This project aims at dairy products processing, meats and field crops production.		
7	Hydroponic Project	Sultanate of Oman	This project aims at producing vegetables using hydroponic technology in greenhouses.		
8	Knowledge advanced technologies aquaculture project Sultanate of Oman	Sultanate of Oman	This project aims at production of 1200 Tons/ year of grouper, European sea bream and barramundi.		
9	Al Hosn Investment company Company aquaculture Project	Sultanate of Oman	This project aims at production of grouper and European bream with a capacity of 1500 tons annually.		
10	Soybean oil integrated project	Sultanate of Oman	This project aims at establishment of soybean oil processing and fodder plant with a total capacity of 3000 tons per day,		
11	Shrimp Production project	Kuwait	This project aims at shrimp production in aquariums.		
12	Algae production project	United Arab Emirates	This project aims at producing high nutritional value natural products using advanced technologies for Algae production.		
13	Erbil Dairy Processing plant Project	Iraq	This project aims at dairy processing.		
14	Tunisia Aquaculture Fund Project	Tunisia	This fund aims to finance aquaculture projects through Equity/Quasi-equity in Tunisia.		
15	Star fish Project	Tunisia	This project aims to produce Fish in Aquaculture system		
16	Taiba Poultry Project	Tunisia	This project aims to increase poultry complex capacity of Taiba Group.		
17	Al Shaal Olive Oil Project	Tunisia	This project aims at olives production and olive oil processing in Sfax with a capacity 45 thousand tons.		
18	Breeding and red meat production and processing project.	Morocco	This project aims at breeding, fattening, slaughtering, and red meat processing and marketing in Morocco.		
19	Free zone livestock Market	Jordan	This project aims at establishing 292 healthy protected barns (quarantine) for livestock to receive, examine and distribute in the Middle East.		
20	Parent broiler and breeders Project in Hail	Saudi Arabia	This project aims at establishing an integrated project comprise broiler parents, broilers and fodder production and slaughterhouse.		

Technical support and consultancies

Technical support and consultancies are provided to AAAID affiliate companies, and/or other companies. AAAID is currently providing technical support and consultancies to two of its affiliate companies

No.	Project	Country	Project Objective	
1	Supervise the execution of veterinary medicine project	Sudan	The provision of supervisory services for executing and attracting technical offers to designate a contractor for executing the project.	
2	2 Al Bageir red meat project Sudan I		Prepare the engineering designs, attract and assess offers, and provide technical support to execute the work.	



Communication and Media Unit



AAAID's activity has increased in recent years and recorded a significant presence in different international conferences, exhibits and forums related to AAAID's field of business. Furthermore, AAAID has held many successful conferences in addition to increasing the partnerships in agricultural and food projects which have resulted in forming a specialized unit concerned with all of these tasks and following up their works.

Administrative and Regulatory Aspects



Several recent developments and changes have occurred since the employees' affairs regulations were adopted in 2001 for the purpose of increasing the efficiency of the administrative and regulatory performance in AAAID. This is with the aim of applying the provision of regulations to maintain the rights of AAAID and employees' rights, the AAA-ID Board of Directors reviewed, amended and updated the employees' affairs regulations (19 clauses). Moreover, the name of the employees' affairs regulations was amended to the employees' affairs law, which was enforced on the date on which the Board of Directors' resolutions were approved during 2016.

Information Systems



AAAID has continued its efforts regarding adopting and applying information systems that contribute to achieving AAAID's objectives. Mechanisms have commenced to implement Enterprise Resources Planning (ERP) works, followed by the continued efforts to complete the procedures for implementing the system, in order to unify all of AAA-ID's processes, and coordinate all resources, information and necessary activities to complete these practical procedures. Further, this system contributes to accelerating the communications in AAAID, which increases operational efficiency and effectiveness, assists in linking all departments via a central database, which contributes to taking decisions at the appropriate time. The project is for providing timely delivery of the appropriate information to all users from all administrative levels in AAAID. It is expected that the system will be completed and go live by February 2017. Further, AAAID has developed some internally specialized programmes to contribute to accelerating the completion of works and improving the work mechanism. These include a unified automatic system for the Studies and Development Department, a programme to follow up tasks and assignments, a computer system for technical support for the Information Technology Department, and a library assets recording system. In addition to replacing and updating all infrastructure devices for information network, information protection systems, and central printing systems via the network.

Administrative Activity





Board of Shareholders

The fortieth meeting of the AAAID shareholders' board was held in the Kingdom of Bahrain in April 2016. One of its most prominent decisions was approving the investment transactions programme of AAAID in 2016 of KWD 22.8 million to be used as per AAAID's strategy directions.

Board of Directors

The AAAID board of directors held four meetings during the period from January until December 2016. During this period, the board of directors discussed many important subjects related to agricultural investments and administration. The AAAID board of directors approved 84 resolutions, including a resolution approving AAAID's acquisition of shares in many important projects, such as the integrated project for producing, sorting, grading and packaging fruits and juice concentrates in the Kingdom of Morocco. One resolution for the execution of the first phase of the red meats project by forming a company for collecting, fattening, and exporting livestock in Sudan. One resolution on rehabilitation and operation of a grading and packaging unit, and the refrigerated warehouses of Al Mutamayiza for Vegetables and Crops in Sudan. One resolution on acquiring shares in the integrated poultry project of the Republic of Mauritania; a resolution on providing a financing line to Zaytouna Tamkeen to implement developmental programmes for small farmers and producers in the Republic of Tunisia. One resolution on subscribing to the capital of the fish farming fund in the Republic of Tunisia. One resolution on subscribing to the Arab Trade Financing Programme, UAE to increase its capital. One resolution on subscribing to the Arab Company for Veterinary Medicine Production in Sudan to increase its capital. One resolution on subscribing to AI-Muzdana Zero-Tillage Agricultural Services Company in Sudan to increase its capital. One resolution on subscribing to the White Nile Sugar Company in Sudan to increase its capital and grant the White Nile Sugar Company the corporate guarantee. In addition to one resolution on acquiring shares in the capital of the Arab Sudanese Vegetable Oil Company in Sudan. Further, the board of directors approved many resolutions on following up AAAID's company conditions.

Committees emanating from the Board of Directors

Several divisions emerged from the Board of Directors, namely "the executive committee, financial investment committee, and audit and risks committee", held many meetings during the above-mentioned period. They discussed many subjects and reported their recommendations to the Board to take the necessary decisions.

Training



For the purpose of achieving the strategic objectives sought by the Human Resources Department, the department has prepared a comprehensive training plan, giving opportunities to a greater number of employees to obtain training in 2016. An external training plan has been approved and includes 43 employees in different AAAID's departments. Further, an external workshop was held titled 'Job Description and AAAID's Organizational Structure Review'. Training outside AAAID: This means training graduates in the fields related to AAAID's activities. There are 21 trainees from outside AAAID who have done training courses in all the different departments of AAAID.

Administrative Services Activity:



AAAID's management has benefited from AAAID's buildings and properties by leasing them to third parties to benefit from their returns. In 2016, AAAID increased the leased 83% of vacant spaces. For maintaining buildings and properties, AAAID has upgraded and developed these constructions to keep up with the recent requirements and compete in the real estate investment market. These upgrades have included renewing the central air conditioning systems for the buildings and installing new electronic generators. In 2016, AAAID renovated the main entrances to the buildings, and ceilings and water insulators in the roofs. Further, AAAID has redesigned the administrative offices, adopted an open office system providing an appropriate environment for the employees to enhance their productivity. AAAID also prepared a comprehensive plan for safety and evacuation in emergencies as per the approved standards in the host country.In 2016, AAAID provided the technical and engineering support for many agricultural projects, participated in preparing the illustrations for the projects, and supervised infrastructure works to qualify the barns of AI Bageir project for red meats, the Arab Poultry Production Company and the Starch and Glucose Project

Other Activities



Social Initiatives:

The idea of launching social initiatives by AAAID has come as a practical step to achieve higher social unity amongst it's employees. As well as to urge them to positively react to the cases and problems of the community. Many initiatives of varied form and content were launched in 2016 and witnessed an effective participation by all of AAAID's employees.

Visits, Meetings and Events in 2016

Visits



The AAAID Board of Directors is working on enhancing alliances with the member states, governmental organizations and similar international organizations via meetings, visits and participation in events related to the agricultural sector. In 2016, AAAID held many meetings with officials from different authorities to coordinate with them the establishment of new investment projects, develop programmes serving agricultural development, and investigate the methods for eliminating obstacles facing AAAID's companies. Further, AAAID made some civil visits to the existing companies to check on the development of its productive, financial and marketing performance, and to think about the necessary technical support to improve their performance. Moreover, AAAID participated in many events, such as scientific conferences, seminars and agricultural technical exhibits. The following are some of these events:



The visit made to H.E Abdul Elah Ben Kiran, Prime Minister of Morocco, on 24/3/2016.



The visit made to H.E Abdumalek Salal, Prime Minister of Algeria, on 9/6/2016.



The visit made to Field H.E Marshal Omar Hassan Ahmed Al Bashir Sudan's President, on 13/6/2016 at the Republican Palace.



The visit made to H.E Youssef Al Shahed, Prime Minister of Tunisia, on 23/10/2016.



The visit made to Dr. Awad Ahmed Al Jazz, the Assistant to the President of the Republic, on 24/8/2016 at his office in Khartoum.



The visit made to Mr. Haji Baba Ammi Minister of Finance of Algeria, on 6/10/2016.



The visit made to Engineer Ibrahim Mahmoud Hamed, Assistant of the President of the Republic on 23/8/2016 at his office in the Republican Palace.



The visit made to Dr. Badr Al Din Mahmoud - Minister of Finance and Economic Planning of Sudan, on 17/7/2016 at the ministry headquarters.



The visit made to Professor Doctor Ibrahim Adam Ahmed Al Dekheiry, Minister of Agriculture and Forestry of Sudan on 10/7/2016 at his office in the ministry headquarters



The visit made to Professor Mousa Tibn Mousa Adam, Minister of Animal Resources, Sudan at the ministry headquarters on 14/7/2016



The visit made to Professor Ahmed Ghandour, Minister of Foreign Affairs of Sudan, on 24/8/2016 at the ministry headquarters.



The visit made to Mr. Mohamed El Fadil, Minister of Investment and International Cooperation of the Republic of Tunisia, on 23/10/2016.



The visit made to Mr. Modather Abdulghani - Minister of Investment of Sudan, on 12/7/2016 at his office in the ministry headquarters.



The visit made to Mr. Samir El Tayeb, Minister of Agriculture and Water Resources, Tunisia, on 23/10/2016.



The visit made by AAAID's Chairman to Mr. Abdulsalam Shalghoum, the minister of Agriculture and Fisheries of the Democratic Republic of Algeria, on 6/9/2016.



The visit made to Doctor Fouad Jafar Al-Sagwani, Minister of Agriculture and Fisheries, Sultanate of Oman, on 23/6/2016.



The visit made to Dr. Mohammed Yousuf Ahmed Ali, Minister of Industry of the Republic of Sudan in the meeting hall at Kenana Sugar Company headquarters.



The visit made to H.E Ms. Fatima Bint Sweina, Minister of Veterinary of Mauritania, on 23/7/2016



The visit made to Engineer Moataz Moussa, Minister of Water Resources, Electricity and Dams of the Republic of Sudan, on 15/8/2016 at his office in the Ministry headquarters.



The visit made to Lieutenant General Taha Osman Al Hussein, Director of the Office of the President of the Republic, on 24/8/2016 at the Presidential Palace in Khartoum.



The visit made by AAAID's President to AI Marga for Cattle and Agricultural Development Company, Republic of Tunisia, on 25/10/2016



The visit made to Mr. Abdulsalam Ould Ahmed, Assistant Director-General of (FAO) and FAO Regional Director for the Near East and North Africa, at FAO headquarters in Cairo, Egypt, on 30/3/2016



The visit made to H.E Ms. Lumaina Bent Al Qotb, Minister of Agriculture of Mauritania, on 22/7/2016.









The visit made to the Arab Poultry Production and Processing Company headquarters, Taiba al-Hasnab area south of Khartoum, on 19/4/2016.



The visit made to Dr Abdoul Kamara, Director General of the African Development Bank on 23/8/2016 at the bank's headquarters in Khartoum.



The visit made by AAAID's Chairman to Manafid Al Houboub Company, Kingdom of Morocco, on 3/4/2016.

Meetings



Since its establishment in 1976, AAAID has been seeking to achieve its objectives via cooperating with embassies, organizations and similar entities, whether inside or outside the headquarters state, in order to expand the agricultural investment base and enhance Arab food security, along with strengthening bonds of cooperation between AAAID and these entities. To express the gratitude between both sides, the AAAID President met the following entities in 2016:



The meeting of Mr. Mohammed Al-Amin Al-Karib, Ambassador of the Republic of Sudan in the uae, with AAAID's President at AAAID's regional office in In the Dubai, UAE on 7/1/2016.



The meeting of Mr. Manouar Rabie, Ambassador of the Republic of Algeria, with AAAID's



The visit of a team representing farmers associations in Gabouja area in Al Jamous office with AAAID's President at AAAID's headquarters in Khartoum, on 18/4/2016.



The meeting of Mr. Faisal Hamed Maala Ambassador of the Kingdom of Saudi Arabia, in Khartoum with AAAID's President at AAAID's



The meeting of Mr. Imad Rahmouni, Ambassador of the Republic of Tunisia, in Khartoum with Mr. Mohammed Obaid Al Mazrooei, AAAID's President at AAAID's headquarters in Khartoum, on 25/10/2016.



The meeting of Dr. Mohammed Mohamed Ali Al-Majzoub Secretary General of the Federation of Arab Scientific Research Councils, with Mr. Mohamed bin Obaid Al Mazrooei, AAAID's President at AAAID's headquarters in Khartoum on 25/10/2016.



Events and Participations

AAAID's participation in or organization of events, seminars, forums and conferences, is one of the appropriate methods to meet up with the individuals concerned with the agricultural sector, and identify the general concepts of investment mechanisms in this sector. Further, events are a means for discussing the solutions to obstacles facing agricultural and agriculture-based industries. AAAID aims to promote its business field via these events, and attract all individuals interested and involved in this field from public and private sectors. In 2016, AAAID participated in the following events



AAAID organized a dinner party to recognize the strategic partners supporting it on 20/4/2016 at AI Salam Rotana Hotel in Khartoum, Republic of Sudan.



AAAID participated in the Second Turkish Gulf Business and Investment Forum on 1-2 November 2016 in the Bahraini capital of Manama.



AAAID participated in the national meeting on reducing food waste in the Arab region with a paper entitled 'The AAAID Vision on Reducing Food Waste in the Arab Region' during the period from 27-28/9/2016, at the headquarters of the Arab Organization for Agricultural Development, Khartoum, Republic of Sudan.



The AAAID President participated in the opening of the 27th Arab Summit of the Islamic Republic of Mauritania, Nouakchott on 25/7/2016.



AAAID participated in the Sudan Investment Forum with a paper titled 'Investment Experiences in the Agriculture and Livestock Sector' on 17-18 February 2016 in Khartoum.



AAAID organized the annual ceremony for the Second Career Excellence Award for 2016 on 19/6/2016 in Khartoum, Republic of Sudan



AAAID participated in organizing the Mauritanian Gulf Business Forum on 25/1/2016 in Sharjah, UAE.



AAAID participated in the Forum on Investment Opportunities in Aquaculture and its exhibition on 27/1/2016, Yanbu, KSA.



The AAAID President participated in the celebrations marking the 50th anniversary of the founding of UNI-DO in Vienna, Austria, on 23 November 2016.



AAAID participated in a workshop for future prospects for agricultural investment opportunities in Africa, with a paper titled 'Requirements for the Development of Agricultural Investment in the Republic of Sudan' on 19/2/2016, at the headquarters of the Arab Bank in Khartoum.



AAAID participated in the events of the exhibition and conference AgraME from 13-15 March 2016, Dubai, UAE to encourage the regional and Arab cooperation in sharing fields of knowledge, modern technologies, and international and Arab pioneer experience in the sector.



The AAAID President participated in the Third German-Sudanese Businessmen Forum in Berlin on 1st December 2016, Arab Chamber of Commerce, Berlin



AAAID participated in the Fifth Arab Conference for Investment in Arab Food Security on 3-4/5/2016 in Fujairah, UAE with a paper titled 'The Role of the Arab Authority for Agricultural Investment and Development and its Contribution to the Enhancement of Arab Food Security'.



AAAID participated in the Third International Conference on Water, Energy, Food and Agricultural Technology with a paper titled 'No-till farming in Sudan: An agricultural technology for semi-dry land' in the period from 15-18/11/2016 in Istanbul, Turkey.



Mr. Mohammed Obaid Al Mazrouei, AAAID President, in the headquarters of AAAID in Khartoum, participated in launching AAAID's social initiative for April named 'Good Planting... Ongoing Charity', on 18/3/2016 in the presence of all AAAID members.



AAAID's Financial Position

AAAID's Financial Position for the Period Ending 31/12/2016

Total Income

The total income of the year ending 31/12/2016 was KWD 10.5 million (USD 34.2), while the total income for the same period in the previous year was KWD 28.4 million (USD 92.8 million). The income basically consists of the investment portfolios, the profits of the companies, loans, and other sources



Total income is detailed as follows

Companies' Profit Income:

Companies' profit income for the year ending 31/12/2016 was about KWD 1.4 million (USD 4.6 million,) while the same period of the previous year it was KWD 2.1 million (USD 6.8 million).

Loan Returns Income

Loan returns income for the year ending 31/12/2016 was about KWD 1.4 million (USD 4.5 million), while the same period of the previous year recorded KWD 0.4 million (USD 1.5 million).

Liquid Assets Investments Income

In 2016, the financial markets witnessed fluctuation due to many geopolitical changes, including low oil prices, slow growth of the world economy, low interest rates and the negative effect of the US ban on the headquarters state. The international financial organizations and banks dealing with AAAID are required to obtain a licence from the Office of Foreign Assets Control (OFAC), which affects the implementation of AAAID's investment policy when searching for an alternative chance or changing the existing managers of portfolios. Under these changes, AAAID has ensured it achieves the maximum possible security by investing via international and regional investment institutions with a high credit ranking

Unified Portfolio Distribution 2016

AAAID unified portfolio value at the end of 2016 was about USD 394.8 million and the net profits achieved by the AAAID financial portfolio about USD 21.6 million.

AAAID's financial investment distributions are as follows:

Shares Investments

- The investments percentage in the shares portfolios from the total financial investments by the end of 2016 was KWD 70.7 million, with a percentage of 58.5% (USD 230.8 million) for KWD 65 million, compared with59.6% for 2015 (USD 213 million). The shares investments were distributed as follows: Investment in international shares with a percentage of 51.5% and investment in regional shares with a percentage of 7.0%.
- AAAID investments in shares portfolio achieved profits of KWD 5.1 million (USD 16.7 million) in comparison with losses of KWD 2.6 million (USD 8.5 million) at the end of 2015.

Instruments Investment

• The percentage of investments in instruments portfolios by the end of 2016 was KWD 50.2 million with a percentage of 41.5% (USD 163.9 million), while 2015 witnessed a figure of KWD 44 million, with a percentage of 40.4% (USD 144 million). The instruments investments were **distributed as follows:**

Investments in international instruments with a percentage of 34.1% and investments in regional instruments with a percentage of 7.4%.

• AAAID investments in the instruments portfolios achieved profits of KWD 1.5 million (USD 4.9 million) at the end of 2016, compared with the losses of USD 1.6 million at the end of 2015.

Income from other sources

 The income of other resources for the year ending 31/12/2016 was about KWD 1.1 million (USD 3.5 million), compared with KWD 29 million (USD 94.7 million) for the same period in the previous year. The value of the revenues of the previous year included KWD 26.2 million generated from selling some AAAID's shares in some companies.



Total Expenditure

The total expenditure for the year ending 31/12/2016 was KWD 6 million (USD 19.6 million), compared to KWD18.5 million (USD 60.4 million) for the same period in the previous year.



Expenditure Components 2015-2016



01 Financial Performance Results:

The net profits of the year ending on 31/12/2016 were KWD 5.1 million (USD 16.7 million) compared to profits of KWD 9.9 million (USD 32.4 million) for the same period in the previous year.

02 Financial Position:

1. Assets:

The total assets of AAAID on 31/12/2016 were about KWD 259.9 million (USD 849.2 million), compared with about KWD 241.2 million (USD 788.1 million) on 31/12/2015.

Description	2016	2015	
Cash or balances with banks	18.6	14.5	
Investments in securities	120.8	109.4	
Loans to companies where AAAID owns shares	25.7	26.5	
Subscriptions and direct investments, net	83.1	80.6	
Other assets	11.7	10.2	
Total	259.9	241.2	

Liabilities:

Total Liabilities on 31/12/2016 were KWD 14.7 million (USD 48 million) for KWD 13.8 million (USD 45.1 million) on 31/12/2015.

Description	2016	2015	Increase and Decrease
Financing lines from financial institutions	0.8	0.8	0
Unpaid Profits Distribution	0.2	0.2	0
End of Service Benefits	2.1	1.9	0.2
Other Liabilities	11.6	10.9	0.7
Total	14.7	13.8	0.9

Shareholders Rights:

The total rights of the shareholders, representing the paid up capital and the reserves as of 31/12/2016 were KWD 245.2 million (USD 801.2), compared with about KWD 227.4 million (USD 743 million) on 31/12/2015, representing an increase of 8%.

Further, AAAID paid shareholder profits of about KWD 148.5 million (USD 485.2 million) as of 31/12/2015, or about 86% of capital.

Financial Statements and External Auditor Report

Arab Authority for Agricultural Investment and Development

FINANCIAL STATEMENTS 31 DECEMBER 2016

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Ernst & Young Al Alban, Al Osalmi & Partners P.O. Box 74 18-21st Floor, Baitak Tower Ahmed Al Jaber Street Safat Square 13001, Kuwait Tel: +965 2 295 5000 Fax: +965 2 245 6419 kuwait@kw.ey.com ey.com/mena

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ARAB AUTHORITY FOR AGRICULTURAL INVESTMENT AND DEVELOPMENT

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of Arab Authority for Agricultural Investment and Development (the "Authority"), which comprise the statement of financial position as at 31 December 2016, and the statement of comprehensive income and expenditure, statement of changes in member countries' equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at 31 December 2016, and its financial performance and its cash flows for the year then ended in accordance with the basis of preparation explained in Note 2 in the accompanying financial statements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the basis of preparation explained in Note 2 in the accompanying financial statements, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those Charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ARAB AUTHORITY FOR AGRICULTURAL INVESTMENT AND DEVELOPMENT (continued)

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
forgery, intentional omissions, misrepresentations, or the override of internal control.

 Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.

 Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

• Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

WALEED A. AL OSAIMI LICENCE NO. 68 A EY (AL-AIBAN, AL-OSAIMI & PARTNERS)

2 March 2017 Kuwait

STATEMENT OF FINANCIAL POSITION

As at 31 December 2016

			2016	2015
		Notes	KD	KD
SSETS				
ash and cash equivalents		4	18,596,473	14,464,654
vestments held for trading			120,839,597	109,657,729
bans, net			25,703,531	26,544,459
ontributions and direct investments, net			83,105,016	80,550,584
operty and equipment, net			1,949,136	461,567
vestment property, net		9	3,828,312	4,078,100
ther assets		10	5,925,878	5,450,598
OTAL ASSETS			259,947,943	241,207,691
ABILITIES AND EQUITY				
abilities				
prrowings from financial institutions		11	824,920	801,734
		12	11,786,381	11,099,597
nployees' end of service benefits		13	2,137,458	1,870,986
otal liabilities			14,748,759	13,772,317
ember Countries' Equity				
		14	185,328,714	171,759,263
			the second se	169,365
		15		22,783,254
		16		21,588,418
oluntary reserve		17	2.892.01211201202	8,041,340
51/75 V		18	4,850,624	3,093,734
otal member countries' equity			245,199,184	227,435,374
DTAL LIABILITIES AND EQUITY			259,947,943	241,207,691
	SSETS ash and cash equivalents vestments held for trading oans, net ontributions and direct investments, net operty and equipment, net vestment property, net ther assets OTAL ASSETS ABILITIES AND EQUITY fabilities orrowings from financial institutions ther liabilities mployees' end of service benefits otal liabilities mployees' end of service benefits otal liabilities energine countries' Equity id up capital hare premium atutory reserve energine urrency translation reserve oreigne currency translation reserve otal member countries' equity OTAL LIABILITIES AND EQUITY	ash and cash equivalents vestments held for trading bans, net ontributions and direct investments, net operty and equipment, net vestment property, net ther assets DTAL ASSETS ABILITIES AND EQUITY abilities orrowings from financial institutions ther liabilities mployees' end of service benefits DTAL Ibilities Pember Countries' Equity tid up capital mare premium atutory reserve eneral reserve oluntary reserve oreign currency translation reserve DTAL member countries' equity	SSETS ash and cash equivalents ash and cash equipment, net both reserve ash and direct investments, net both reserve ash and equipment, net both reserve both	NotesKDSSETSash and cash equivalents418,596,473vestments held for trading5120,839,597oans, net625,703,531ontributions and direct investments, net783,105,016operty and equipment, net81,949,136vestment property, net93,828,312ther assets105,925,878OTAL ASSETS259,947,943ABILITIES AND EQUITY259,947,943abilities1211,786,381orrowings from financial institutions11824,920ther liabilities1211,786,381mployees' end of service benefits132,137,458otal liabilities14,748,759208,570atutory reserve1523,293,881ember Countries' Equity14185,328,714tid up capital14185,328,714atutory reserve1523,293,881ontal reserve1623,476,055oluntary reserve178,041,340reign currency translation reserve184,850,624otal member countries' equity245,199,184

Mohamed Bin Obaid Al-Mazrouei Chairman

Jalaleldin Mohamed Zain Director of Finance

The attached notes 1 to 29 form part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME AND EXPENDITURE For the year ended 31 December 2016

Notes	2016 KD	2015 KD
122	10000 2220	
		(3,092,108)
21		2,077,874
122		456,483
		28,968,522
23	2,711,932	
	13,177,229	28,410,771
		(2,732,352)
	(583,282)	(513,529)
1000	(2,809,441)	(13,443,978)
8,9	(381,010)	(357,893)
	(224)	(206,464)
	(1,331,883)	(1,252,450)
	(8,070,961)	(18,506,666)
	5,106,268	9,904,105
	1,756,890	6,874,657
	6,863,158	16,778,762
	Notes 20 21 22 23 23	Notes KD 20 6,588,275 21 1,420,785 1,392,363 22 20 2,711,932 13,177,229 13,177,229 24 (2,965,121) (583,282) (24) 24 (2,809,441) 8,9 (381,010) (224) (1,331,883) (8,070,961) 5,106,268 1,756,890 1,756,890

Mohamed Bin Obaid Al-Mazrouei Chairman

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Jalaleldin Mohamed Zain Director of Finance

The attached notes 1 to 29 form part of these financial statements.

Arab Authority for Agricultural Investment and Development STATEMENT OF CHANGES IN MEMBER COUNTRIES' EQUITY For the year ended 31 December 2016

	Paid-up capital	Share premium	Statutory reserve	General reserve	Voluntary reserve	Foreign currency translation reserve	Total
	KD	KD	KD	KD	KD	KD	KD
Balance as at 1 January 2016	171,759,263	169,365	22,783,254	21,588,418	8,041,340	3.093.734	227,435,374
Capital increase (Note 14)	11,851,858	£.		3	*		11.851.858
Increase in share premium	R	39,205	÷		x	3	39.205
Bonus shares (Note 14)	1,717,593	÷	•	(1,717,593)	*	•	
Profit for the year	×			5,106,268	4		5.106.268
Transfer to statutory reserve	ĸ	•	510,627	(510,627)	×		
Funds appropriations for donations	*		0	(990,411)	×	2	(990,411)
Foreign currency translation reserve	8)	R	8	3 2 3	•		1,756,890
At 31 December 2016	185,328,714	208,570	23,293,881	23,476,055	8,041,340	4,850,624	245,199,184
Balance as at 1 January 2015	152,687,894	169.365	21,792,843	18,035,321	8,041,340	(3,780,923)	196,945,840
Capital increase (Note 14)	17,544,490	8	28	1			17,544,490
Bonus shares (Note 14)	1,526,879	35	÷	(1,526,879)	x	2	•
Cash dividend (Note 14)		Ŧ.		(3,053,759)	x	2	(3.053.759)
Profit for the year	ĸ	8	6	9,904,105	×		9,904,105
Transfer to statutory reserve	n	8	990,411	(990,411)	x		
Funds appropriations for donations	£	8	8	(779,959)	x	×	(779,959)
Foreign currency translation reserve	0	¥,	÷		×	6,874,657	6,874,657
At 31 December 2015	171,759,263	169,365	22,783,254	21,588,418	8,041,340	3,093,734	227,435,374

72

The attached notes 1 to 29 form part of these financial statements.

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STATEMENT OF CASH FLOWS

For the year ended 31 December 2016

	Notes	2016 KD	2015 KD
OPERATING ACTIVITIES	Notes	κυ	κD
Profit for the year		5,106,268	9,904,105
Adjustments to reconcile profit to net cash flows used in operating activities:			Colorest and the second
Realized gain on sale of a direct investment	22	2	(26,198,730)
Dividend income	20	(1,999,112)	(1,386,536)
Unrealized (loss) gain on investments held for trading	20	(1,673,133)	10,298,973
Reversal of provision for impairment losses	23	(2,711,932)	
Impairment losses on financial assets	24	2,809,441	13,443,978
Depreciation	8,9	381,010	357,893
Finance costs	0.0250.0	224	206,464
Gain on sale of property and equipment		(3,931)	(49,532)
Provision for employees' end of service benefits	13	365,221	253,955
		2,274,056	6,830,570
Operating cash flows before changes in working capital:		(0 500 525)	(11 211 660)
Net movement in investments held for trading		(9,508,735)	(11,211,550)
Net movement in loans, net		598,465	(2,684,638)
Net movement in other assets		(561,775)	(1,101,515)
Net movement in other liabilities		(288,312)	1,169,047
Employees' end of service benefits paid	13	(7,486,301) (114,468)	(6,998,086) (95,167)
	. 550		
Net cash flows used in operating activities		(7,600,769)	(7,093,253)
INVESTING ACTIVITIES			
Additions to contributions and direct investments	a	(2,339,433)	(2,951,341)
Proceeds from sale of a direct investment	7	างมาระเฉลาให้เราก	28,943,525
Additions to property and equipment	8	(1,599,893)	(274,280)
Additions to investment property	9	(19,396)	
Proceeds from sale of property and equipment	8222.5	4,429	51,693
Dividend income received	20	1,999,112	1,386,536
Net cash flows (used in) from investing activities		(1,955,181)	27,156,133
FINANCING ACTIVITIES			
Proceeds from issuance of share capital		11,836,543	17,205,550
Proceeds from share premium		39,205	
Dividend paid		-	(3,676,500)
Finance costs paid		(224)	(206,464)
Net movement in borrowings from financial institutions		39,636	(32,118,915)
Net cash flows from (used in) financing activities		11,915,160	(18,796,329)
Net increase in cash and cash equivalents		2,359,210	1,266,551
Cash and cash equivalents at the beginning for the year		14,464,654	6,263,941
Net movement in foreign currency translation reserve		1,772,609	6,934,162
Cash and cash equivalents at the end for the year	4	18,596,473	14,464,654

The attached notes 1 to 29 form part of these financial statements.

ACTIVITIES I.

The Arab Authority for Agricultural Investment and Development (the "Authority") was established as an Independent Arab Financial Authority having administrative and financial independence as per the Establishment Agreement signed by thirteen (13) Arab countries on 1 November 1976, with authorised share capital of KD 150 million. Subsequently, the Board of Shareholders resolved to increase the Authorised share capital to KD 336 million (Note 14).

The objective of the Authority includes the development of agricultural resources with a particular emphasis on maximising the availability of agricultural products within its member states.

The head office of the Authority is located at P.O. Box 2102, Khartoum, Republic of Sudan.

2 BASIS OF PREPARATION

2.1 STATEMENT OF COMPLIANCE

The accompanying financial statements of the Authority have been prepared in accordance with the requirements of Article No. 17 of the Establishment Agreement, and in accordance with the accounting policies as adopted by the Authority's Board of Directors taking into consideration the International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") as appropriate to the requirements and nature of the Authority as set out in Note 3.

2.2 BASIS OF MEASUREMENT

These financial statements have been prepared based on the historical cost convention, modified to include the measurement at fair value of investments held for trading and derivatives using the accrual accounting method and going concern assumption.

FUNCTIONAL AND PRESENTATION CURRENCY 2.3

The functional currency of the Authority is US Dollar as majority of the transactions undertaken by the Authority are denominated in US Dollar. The financial statements are presented in Kuwaiti Dinar ("KD") which represents the presentation currency according to the Statute and Establishment Agreement of the Authority.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES 3

Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Authority and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment. The Authority assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent. The Authority has concluded that it is acting as a principal in all of its revenue arrangements.

Interest income

Interest on loans, bank deposits, and fixed income securities are accounted for on accrual basis, except for the overdue interest for six months, which are recognized on receipt basis.

Dividend income

Dividend from contributions and direct investments are recorded when the right to receive the dividend income is established.

Investment income

Gains and losses on sale of investments are included in the statements of comprehensive income and expenditure and are recognized when the transaction takes place.

Unrealised gains and losses arising on revaluation of securities classified as held for trading are included in the statements of comprehensive income and expenditure.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income from derivatives

Derivative financial instruments include forward contracts, which are initially measured at cost and are subsequently re-measured at fair value. Fair values are generally obtained by reference to quoted market prices. Any changes in the fair values of derivatives that are held for trading purposes are directly included in the profit for the year. The fair values of derivatives are included in Investments held for trading

Rental income

Rental income from renting of the investment property and the building is recognized as other income on a straightline basis over the lease term.

Taxes

In accordance with Article No. 12, Clause No. 3, of the Establishment Agreement, the Authority, its assets, income, dividend and operations in the contracting countries, as well as the subscriptions of member countries, issued bonds, loans granted by the Authority, deposits, and donations received shall be exempted from all taxes and fees including customs duties and local taxes.

The Authority is further exempted from the obligation of colleting or paying any fees or taxes.

Property and equipment

Property and equipment are stated at cost less accumulated depreciation and impairment losses. When property and equipment are sold or retired, their cost and accumulated depreciation are eliminated from the accounts and any gain or loss resulting on their disposal is recognised in the statement of comprehensive income and expenditure.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

	Building	20 years
•	Furniture	5 years
	Equipment	3 years
	Vehicles	5 years
•	Computer accessories	3 years

The residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at each financial year end.

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately is capitalised and the carrying amount of the component that is replaced is written off. Other subsequent expenditure is capitalised only when it increases future economic benefits of the related item of property and equipment. All other expenditure is recognised in the statements of comprehensive income and expenditure as the expense is incurred.

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount, being the higher of their fair value less costs to sell and their value in use.

Other subsequent expenditure is capitalised only when it increases future economic benefits of the related item of property and equipment. All other expenditure is recognised in the statements of comprehensive income and expenditure as the expense is incurred.

The Authority capitalises all costs relating to assets as capital work-in-progress until the date of completion and commissioning of these assets. These costs are transferred from capital work-in-progress to the appropriate asset category upon completion, commissioning and depreciated over their useful economic lives from the date of such completion and commissioning.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investment property

Investment property is the property held either to earn rental income or for capital appreciation or for both, but not for the sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. The investment property held by the Authority is measured at cost less accumulated depreciation.

The investment property is depreciated using the straight-line method over the estimated useful life of 20 years.

Impairment of non-financial assets

The Authority assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Authority estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Impairment losses recognised in previous years is reversed when there is an indication that such impairment losses are no longer exist or have decreased; and such decrease can be objectively related to an event that occurred after the impairment is recognized.

Reversal of the impairment losses is recorded in the statement of comprehensive income and expenditure to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date.

Leases

All agreements for lease entered into by the Authority are considered as operating leases. Payments made under operating leases are charged to the statements of comprehensive income and expenditure on a straight line basis over the lease term.

Authority as a lessor

All lease contracts entered into between the Authority and the lessee are considered as operating leases and are recognized in the statements of comprehensive income and expenditure on an accrual basis.

Employees' end of service benefits

Provision for employees' end of service benefits is calculated for the accumulated periods of service at the end of the reporting date in accordance with employees' regulation of the Authority.

Financial instruments - initial recognition and subsequent measurement and de-recognition

(i) Financial assets

Initial recognition and measurement

Financial assets are classified as "cash and cash equivalents", "investments held for trading", "loans", "contributions and direct investments", "other assets", or as "derivatives designated as hedging instruments in an effective hedge" as appropriate. The Authority determines the classification of its financial assets at initial recognition.

All financial assets are recognised initially at fair value plus, in the case of investments not held from trading, directly attributable transaction costs.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades) are recognised on the trade date, i.e., the date that the Authority commits to purchase or sell the asset.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued) 3

Financial instruments - initial recognition and subsequent measurement and de-recognition (continued)

Financial assets (continued) (i)

The Authority's financial assets include cash and cash equivalents, investments held for trading, loans, contributions and direct investments and other assets. At 31 December, the Authority did not have any financial assets held-tomaturity or as derivatives designated as hedging instruments.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash on hand and bank balances.

Investments held for trading

Investments are classified as held for trading if they are acquired for the purpose of selling in the near term. Gains or losses on investments held for trading are recognised in the statement of comprehensive income and expenditure.

After initial recognition, investments held for trading are carried in the statement of financial position at fair value with changes in fair value recognised in the statement of income and expenditure.

Loans

Loans are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These are originated by the Authority with no intention of trading the receivables; and comprise of borrowings to investee companies. Loans are measured at amortised cost less impairment losses. Amortised cost is calculated on the effective interest rate method.

Contributions and direct investments

In accordance with the Establishment Agreement, and the objectives of the Authority, investments are directed to companies of similar nature consistent with the overall objectives of the Authority's. Since the Authority doesn't exercise or intent to exercise control or significant influence over these companies; it is carried at cost less impairment losses, if any.

Other assets

Other assets are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Other assets include dividend receivable which are stated at original invoice amount less a provision for any uncollectible amount. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when there is no possibility of recovery.

Derecognition

A financial asset (or, where applicable a part of financial asset or part of a group of similar financial assets) is derecognised when:

- the right to receive the cash flows from the asset have expired.
- the Authority has transferred its right to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Authority has transferred substantially all the risks and rewards of the asset, or (b) the Authority has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Authority has transferred its rights to receive cash flows from an asset or has entered into pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Authority's continuing involvement in the asset. In that case, the Authority also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Authority has retained.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments - initial recognition and subsequent measurement and de-recognition (continued)

(ii) Impairment of financial assets

The Authority assesses at each reporting date whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and also where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

The Authority performs a detailed assessment on its direct investment, contributions and related loans at each reporting date to determine whether there are any indications for impairment or there is uncertainty on the recoverability of these amounts. As part of the assessment process, the Authority considers certain factors such as the investees' operations, restructuring plans and expected future profitability.

In case there is an objective evidence of impairment of investment and recoverability of any related loans and if the investee has a restructuring plan, the Authority usually provides the investee a period of time to assess the final outcome and impact. Based on that a decision will be taken to either provide an impairment or consider an alternative plan such as debt to equity conversion and /or injection of additional capital.

(iii) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified as "borrowings from financial institutions", "other liabilities" or as "derivatives designated as hedging instruments in an effective hedge" as appropriate. The Authority determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and in case of borrowings from financial institutions, plus directly attributable transactions costs.

The Authority's financial liabilities include borrowings from financial institutions and other liabilities. At 31 December, the Authority did not have any financial liabilities at fair value through the statement of comprehensive income and expenditures or derivative financial instruments (if any).

Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

Payables

Liabilities are recognised for amounts to be paid in the future.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the statement of income and expenditure.

(iv) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position if and only if, the Authority has currently enforceable legal right to offset the recognised amounts and the Authority has an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

(v) Fair value of financial instruments

The fair value of financial instruments that are traded in active markets at each reporting date is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments - initial recognition and subsequent measurement and de-recognition (continued)

(v) Fair value of financial instruments (continued)

For financial instruments not traded in an active market, the fair value is determined using appropriate valuation techniques. Such techniques may include:

- Using recent arm's length market transactions;
- Reference to the current fair value of another instrument that is substantially the same; or
- A discounted cash flow analysis or other valuation models.

An analysis of fair values of financial instruments and further details as to how they are measured are provided in Note 26.

Foreign currencies

Foreign currency transactions are translated into functional currency at the spot exchange rates prevailing at transaction dates. Monetary assets and liabilities at the year end, denominated in foreign currencies, are retranslated into functional currency at the exchange rates prevailing at the reporting date. Foreign exchange gains or losses on translation of monetary assets and liabilities denominated in foreign currencies are recognized in the statements of comprehensive income and expenditure. Non-monetary assets measured at fair value in a foreign currency are translated using the exchange rates prevailing at the date when the fair value was determined.

For purpose of presentation of the financial statements, results of business and financial position of the Authority are translated into Kuwaiti Dinar (presentation currency) as follows:

- Assets and liabilities are translated at the closing rate at the statement of financial position date, except for the following:
 - Contributions and direct investments;
 - Property and equipment;
 - Investment property;
 - Provision for impairment losses on loans;
 - Unpaid dividend
- Income and expenses are translated at the transaction date exchange rates; and
- All resulting exchange differences are recognized as a separate component of equity as foreign currency translation reserve.

Provisions

Provisions are recognised when the Authority has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Unpaid dividend

Unpaid dividend are recognised as liabilities in the period in which they are declared.

Contingencies

Contingent liabilities are not recognised in the financial statements, but are disclosed unless the possibility of an outflow of resources embodying economic benefits of the Authority is remote.

4 CASH AND CASH EQUIVALENTS

	2016 KD	2015 KD
Cash on hand Bank balances	15,641 18,580,832	15,550 14,449,104
	18,596,473	14,464,654

5 INVESTMENTS HELD FOR TRADING

Investments held for trading are managed by the portfolio managers appointed by the Authority. Investments held for trading as at 31 December comprise of the following:

	2016 KD	2015 KD
Equity securities Fixed income securities	70,630,003 49,171,525	65,326,771 44,119,219
Fair value of derivatives (Note 19)	1,038,069	211,739
Total	120,839,597	109,657,729
	Provide and the second se	

6 LOANS - NET

In accordance the Authority's objectives, the Authority grants majority of loans to its investee companies to finance their operations (Note 7). Loans agreements signed between the Authority and these companies contain certain covenants, such as:

- Ensuring commitment of investees to fulfil their obligations as stipulated in the signed loan agreement by creating a floating lien on all their assets to the Authority;
- Obligation of investee companies not to dispose of their assets either by sale, grant, by any other means or
 assignment of any rights to other companies without obtaining prior written approval from the Authority;
 and
- Obligation of investee companies to give the priority to the loans borrowed from the Authority in settlement
 over any other debts.

	2016 KD	2015 KD
Movements in loans:		
Balance at the beginning of the year	66,017,536	61,033,851
Transfer (to) from direct investments	(229,538)	2,221,654
Disbursements during the year	1,704,017	827,406
Repayments during the year	(2,870,086)	(304,422)
Foreign exchange differences	554,679	2,239,047
Balance at the end of the year	65,176,608	66,017,536
Less: Provision for impairment losses	(39,473,077)	(39,473,077)
	25,703,531	26,544,459
	2016	2015
	KD	KD
Movements in impaired loans:		
Balance at the beginning of the year	39,473,077	32,620,819
Reversed during the year	(2,058,186)	
Charged during the year	2,058,186	6,852,258
Balance at the end of the year	39,473,077	39,473,077
		3

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

6 LOANS - NET (continued)

Loans as at 31 December is comprise the following:

	Country	2016 KD	2015 KD
	8. A.		
Arab Company for Agricultural Production and Processing	Sudan	20 (00 002	20.252.500
Loan for refinancing and production inputs		28,490,893	28,253,508
Emergency loan		689,653	683,907
Loan for financing folder production		777,801	771,320
Loan for re-operation of glucose and starch unit		57,384	56,906
Loan for rehabilitation of glucose and starch unit Loan for financing rehabilitation and modernization program for		229,538	227,625
dairy unit		394,805	391,515
Loan for financing production inputs for year 2001-2002		113,269	112,325
Loan for payment of staff dues		535,589	531,125
		31,288,932	31,028,231
Arab Poultry Production and Processing Company Loan transferred from Arab Company for Agricultural Production	Sudan		
and Processing		7,185,093	7,125,227
Loan for expansion and rehabilitation of Arab Poultry Company		1,779,806	1,786,534
Loan for expansion and rehabilitation /additional		889,372	881,962
		9,854,271	9,793,723
	Country	2016 KD	2015 KD
Arab Sudanese Blue Nile Agricultural Company – (AGADI)	Sudan	772000	
Capital loan to purchase machinery and equipment for the year 2006	11 22/02 27:2020/	931,810	924,047
Operational loan for the year 2006		1,444,556	1,432,520
Capital Ioan 2007		1,530,250	1,517,500
Operational loan 2007		370,248	367,163
Loan for purchasing AGADI road machinery		110,923	109,999
Operational loan 2011-2012		3,086,104	3,060,390
		7,473,891	7,411,619
Arab Sudanese Vegetable Oil Company	Sudan		
Restructured loans and interest		9,282,604	9,205,262
Arab Company for Crops Production	Sudan	· · · · · · · · · · · · · · · · · · ·	
Financing capital and operational needs		412,081	408,648
Fall season 2007		261,367	259,189
Irrigation Axels		824,920	801,734
		1,498,368	1,469,571
	Saudi	· · · · · · · · · · · · · · · · · · ·	
Arabian Shrimps Company *	Arabia		
Unified loan		2,050,535	2,033,450
Bridging loan		1,193,595	1,183,650
Steering loan		791,969	596,932
The Saudi Fund for Development		408,047	
		4,444,146	3,814,032
		C	

Arab Authority for Agricultural Investment and Development NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

6 LOANS - NET (continued)

	Country	2016 KD	2015 KD
Pioneer (Al-Ruwad) Capital loan 2006 Operating loan (2007-2008) Operating loan (2008-2009)	Sudan	77,442 19,564 160,492	76,797 19,401 159,154
		257,498	255,352
Arab Sudanese Seed Company Emergency loan 2008	Sudan	77,440	76,795
Al Margi for Livestock and Agricultural Development	Tunis		227,624
Al-Mutamayaza for Vegetables and Crops Production (Um- Dome)	Sudan	62,973	2,735,327
Fadasi Association for Agriculture Production	Sudan	175,350	
Al- Kulaie Association for Agriculture Production	Sudan	49,911	
Kabuja Project for Agricultural Production	Sudan	40,963	4
Agricultural Credit Corporation	Jordan	612,100	8
Fodder Production Project	Mauritania	21,267	8 H
Agriculture Project	Mauritania	11,798	24
Fishing Boats Project	Comoros	25,096	
Total loans Less: Provision for impairment losses		65,176,608 (39,473,077)	66,017,536 (39,473,077)
		25,703,531	26,544,459

2016

2015

* Arabian Shrimps Company (the "company") ceased its operations and filed a legal case against an entity that contravened the Company's main asset and claimed a compensation for financial loss caused. Based on the authority's legal advisor, the outcome of the legal case will be in favour of the company and will receive a compensation for the financial loss. During previous years, the Authority entered into an agreement to act as a guarantor for a facility obtained by the company with an amount of KD 3.8 Million from Agricultural Development Fund (the "lender"). During the year ended 31 December 2016, the company defaulted in meeting its obligations towards the lender; accordingly, the Authority paid the instalment due of KD 400,048 and recorded it as an amount due from the company as at 31 December 2016. Management of the Authority believes that the company will receive the compensation and meets its future obligation towards the lender; accordingly, the Authority entered of financial position as at the reporting date.

As at the reporting date, the Authority has total provision for impairment of KD 39,473,077 (2015: KD 39,473,077) related to certain loans granted to companies where the Authority invested in. These Companies defaulted in fulfilling obligations in due dates and there is uncertainty on the recoverability of the outstanding balances. During the year ended 31 December 2016, the Authority recorded an impairment loss on loans of KD 2,058,186 (2015: KD 6,852,258) recognised in the statement of comprehensive income and expenditure. The management believes that the provision recorded is sufficient and there is no doubt about with the recoverability of the outstanding amount in-accordance with the Authority's accounting policy.

7 CONTRIBUTIONS AND DIRECT INVESTMENTS - NET

In accordance with the Authority's objectives, the Authority participated in establishing certain companies, which are specialized in agriculture field and foodstuff; as well as investment in companies with similar objectives. The equity share of the Authority in most of these investee companies ranges between 20% to 50% in majority of investments; however, these investments are classified under "contributions and direct investments" as the Authority does not exercise any significant influence or has a control over the operations and financial policies of these companies. Therefore, these investments are carried in the financial statements at cost less provision for impairment losses, if any. The following table represents the cost of the outstanding investments as at 31 December:

		Ownership		
	Location	percentage		2015 KD
Arab Sudanese Vegetable Oil Company	Sudan	51.00%	6,163,018	6,163,018
Arab Sudanese Blue Nile Agricultural Company (AGADI)	Sudan	51.00%		
Arab Company for Crops Production	Sudan	52.76%		
The Arab Iraqi Dairy Company	Iraq	50.00%		
The Arab Qatari Agricultural Production Company	Qatar	50.00%		
Arab Company for Agricultural Production and Processing				
Ltd. Sudan	Sudan	42.50%	8,778,375	8,778,375
Arab Company for Processing and Production of Poultry	Sudan	42.50%	3,920,833	
Al-Ahliah Company for Vegetable Oils (Hama)	Syria	40.00%	3,641,475	1. Optimized and the second s second second sec
El Mergi for Livestock and Agricultural Development	Tunisia	63.33%	1,160,709)
Omani European Company for Food Manufacturing	Oman	17.19%	259,022	
Manafid Al Hobob Company	Morocco	30.00%	856,898	856,898
Emirates Rawabi Company Limited	UAE	27.56%	4,813,829	
Arab Company for Manufacturing of Poultry & Cattle			0.0	
Equipment	UAE	27.44%	1,093,952	A 1999
Arab Sudanese Seed Company	Sudan	34.93%	1,215,376	1,215,376
Arab Company for Manufacturing Advanced Irrigation				
Equipment	Syria	25.00%	299,210	299,210
Agro-Zitex Company	Tunisia	25.00%	513,665	513,665
The Arabian Compnay for Preserving & Manufacturing			8	
Agricultural Crops	Egypt	25.84%	825,785	825,785
El Faiyum Sugar Works Company	Egypt	26.93%	8,215,308	8,215,308
The Arab Fisheries Company	KSA	39.07%	484,118	348,270
Bubiyan Fisheries Company	Kuwait	22.17%	110,843	
Arabian Shrimps Company	KSA	45.00%	1,183,347	and the second se
Moroccan Arab Company for Agricultural Development			S - 6	S 20
(Samada)	Morocco	50.00%	851,387	851,387
Jordanian Kuwaiti for Agricultural & Food Products	Jordan	45.35%	417,336	417,336
Mid-West Milk Processing Project (Sidy Abu Zeid)	Tunisia	25.00%	36,216	36,216
Kenana Sugar Company	Sudan	5.59%	10,703,800	10,703,800
The Arab Syrian Company for Development of Agricultural	D D D D D D D D D D D D D D D D D D D			
Products (Gadahg)	Syria	5.00%	164,464	164,464
White Nile Sugar Company	Sudan	13.88%	19,723,874	19,585,867
Veterinary Medicines Company under formation	Sudan	26.88%	2,885,206	2,371,447
Distinguished Arab Company for Poultry Breeding and	oudan	20,0070	2,000,200	2,271,447
Processing	Jordan	33.33%	25,440	25,440
Asser Poultry Company	KSA	20.00%	4,500,692	4,500,692
Al-Mutamayaza for Vegetables & Agricultural Crops	KDA.	20.00%	4,500,092	4,500,092
	Sudan	12 509/	14 350	14 350
Production Company (Um-Dome)	Sudan	42.50%	14,258	14,258
Arab Centre for Biotechnology & Genetic Engineering	UAE	33.00%	96,730	96,730
Agricultural Services (Al Muzdana)	Sudan	15.10%	287,970	226,449
Others			7,217,127	6,021,550
Total cost of investments			109,659,935	
Provision for impairment losses			(26,554,919)	(27,409,848)
			83,105,016	80,550,584

7 CONTRIBUTIONS AND DIRECT INVESTMENTS - NET (continued)

The Authority, based on the instructions of the Board of Directors, created a voluntary reserve of KD 8.041 million during 1990 to safeguard its investments from any impairment losses (Note 17). Subsequently, an Impairment Assessment Committee ("the Committee") was formed to review and assess the financial performance of each investee company on the date of the statement of financial position; to determine whether there is a need for further impairment losses. The Committee reviews the historical financial performance and projected future cash flows of each investee company and provides further impairment losses, if any.

As at the reporting date, the Authority has total provision for impairment on its direct investments of KD 26,554,919 (2015: KD 27,409,848) related to certain entities where there is objective evidence of impairment. During the year ended 31 December 2016, the Authority recorded impairment loss on investments of KD 235,757 (2015: KD 5,468,079) recognised in the statement of comprehensive income and expenditure. The management believes that the provision recorded is sufficient in-accordance with the Authority's accounting policy.

	2016	2015
	KD	KD
Movements in impaired contributions and direct investments		
Balance at the beginning of the year	27,409,848	23,386,238
Written off during the year	(952,438)	(1,444,469)
Reversed during the year (Note 23)	(138,248)	1 - C
Charged during the year (Note 24)	235,757	5,468,079
Balance at the end of the year	26,554,919	27,409,848
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NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

8 PROPERTY AND EQUIPMENT- NET

The movement in property and equipment for the year ended 31 December 2016 is as follows:

18

Arab Authority for Agricultural Investment and Development NOTES TO THE FINANCIAL STATEMENTS

At 31 December 2016

8 PROPERTY AND EQUIPMENT- NET (continued)

The movement in property and equipment for the year ended 31 December 2015 is as follows:

Total KD	5,480,003 274,280 (1,049,009)	4,705,274	5,200,909 89,646 (1,046,848)	4,243,707
Capital work-in- progress KD	7,200 152,365 -	159,565	a a a	-
Computer accessories KD	227,129 628 (3,857)	223,900	213,469 7,519 (2,435)	218,553
Vehicles KD	308,918 60,528 (94,757)	274,689	300,741 6,983 (94,757)	212,967 61,722
Furniture and equipment KD	1,922,673 23,120 (950,395)	995,398	1,782,444 65,483 (949,656)	898,271 97,127
Building KD	3,014,083 37,639	3,051,722	2,904,255 9,661	2,913,916
Cost	At 1 January 2015 Additions during the year Disposals during the year	At 31 December 2015	Accumulated depreciation At 1 January 2015 Charged during the year Relating to disposals	At 31 December 2015 Net carrying amount At 31 December 2015

86

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NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

9 INVESTMENT PROPERTY - NET

The movement in investment property for the year ended 31 December 2016 and 2015 is analyzed as follows:

	2016 KD	2015 KD
Cost At 1 January Additions during the year	4,997,538 19,396	4,997,538
At 31 December	5,016,934	4,997,538
Accumulated depreciation At 1 January Charge for the year	919,438 269,184	651,191 268,247
At 31 December	1,188,622	919,438
Net carrying amount as at 31 December	3,828,312	4,078,100
10 OTHER ASSETS	2016 KD	2015 KD
Dividend receivable Accrued interest on loans, net Advances to employees Others	1,980,531 2,378,939 150,327 1,416,081	458,997 3,586,503 211,518 1,193,580
	5,925,878	5,450,598
11 BORROWINGS FROM FINANCIAL INST	TUTIONS	
II BORROWINGS FROM FINANCIAL INST	2016 KD	2015 KD
Saudi Fund for Development	824,920	801,734
The term loan from the Saudi Fund for Development is n	ot guaranteed and has Libor weighted intere	est rate + 0.4%
The term loan is repayable as follows:	2016	2015
	KD	KD
Within one year	824,920	801,734
12 OTHER LIABILITIES		
nanna - Tarra ann anns ann an Annsa ann an Annsa.	2016 KD	2015 KD
Accrued interest on dividend Accrued expenses Rents received in advance Others	3,566,820 2,418,146 166,686 5,634,729	3,537,101 983,199 182,941 6,396,356

11,099,597

11,786,381

13 EMPLOYEES' END OF SERVICE BENEFITS

Movements in the employees' end of service benefits is as follows:

	2016 KD	2015 KD
Balance at beginning of the year	1,870,986	1,652,693
Charged during the year	365,221	253,955
Paid during the year	(114,468)	(95,167)
Foreign exchange differences	15,719	59,505
Balance at end of the year	2,137,458	1,870,986

14 PAID UP CAPITAL

Analysis of the authorised and paid up capital as at 31 December is as follows:

	20	16	20	15
	Authorised capital KD	Paid-up capital KD	Authorised capital KD	Paid-up capital KD
Member countries				
The People's Democratic Republic of Algeria	3,410,000	2,905,795	3,380,000	2,627,520
The Republic of Sudan	34,070,000	22,511,768	33,850,000	22,288,879
The Republic of Iraq	34,130,000	26,550,133	33,870,000	26,287,260
Kingdom of Saudi Arabia	51,190,000	43,611,169	50,790,000	39,428,880
The Syrian Arab Republic	110,000	71,407	110,000	70,700
The Arab Republic of Egypt	6,830,000	5,817,651	6,780,000	5,259,060
The State of Kuwait	44,330,000	37,765,885	43,990,000	34,142,460
The Kingdom of Morocco	1,370,000	1,165,954	1,360,000	1,053,420
United Arab Emirates	34,130,000	29,085,546	33,870,000	26,287,260
The State of Qatar - Hassad Company	17,060,000	14,550,973	16,930,000	13,141,620
The Democractic Republic of Somalia	110,000	95,646	110,000	86,780
The Islamic Republic of Mauritiana	220,000	175,134	220,000	170,572
The Republic of Tunisia	220,000	151,100	220,000	144,228
The Hashemite Kingdom of Jordan	110,000	95,648	110,000	86,780
Sultanate of Oman	230,000	197,356	230,000	177,580
The Republic of Lebanon	100,000	84,743	100,000	37,704
The Republic of Yemen	110,000	81,128	110,000	78,780
The Republic of United Comoros	110,000	82,214	110,000	81,400
The State of Palestine	80,000	81,608	80,000	80,800
The Kingdom of Bahrain	230,000	197,356	230,000	177,580
Republic of Djibouti	80,000	50,500	80,000	50,000
Unsubscribed capital	107,770,000	-	109,470,000	10100
Total	336,000,000	185,328,714	336,000,000	171,759,263
Total	336,000,000	185,328,714	336,000,000	171,75

On 8 April 2014, the Board of Shareholders resolved to increase the authorised capital from KD 225 million to KD 336 million. However, the increased authorised capital of KD 111 million is still unsubscribed.

On May 2013, The Board of Directors passed a resolution to increase the share capital by KD 84.49 million to be paid by the shareholders in five equal instalments starting from 1 January 2014. During the year ended 31 December 2016, the shareholders paid KD 11.86 million (2015: KD 17.54 million) from the instalments.

On 2 March 2017, the Board of Directors of the Authority proposed to distribute 1% cash dividends of the paid up capital as of 31 December 2016. This proposal is subject to the approval by the Board of the Shareholders of the Authority.

The Board of shareholders of the Authority in their meeting held in April 2016, approved a distribution of bonus shares equivalent to 1% of the paid up capital as of 31 December 2015.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

15 STATUTORY RESERVE

In accordance with Article No. 19/2 of the Statute of the Authority, the Authority is required to transfer 10% of the profit for the year to the statutory reserve until such reserve equals 20% of the share capital of the Authority, unless the Board of Shareholders resolves to exceed such limit. An amount of KD 510,627 representing 10% of the profit for the year has been transferred to the statutory reserve.

16 GENERAL RESERVE

In accordance with Article No. 19/2 of the Statute of the Authority, the Board of Shareholders are authorised to form any other suitable reserves. The general reserve is formed from transfer of net profit/ (loss) for each year after deduction of outstanding reserves and is available for distribution.

17 VOLUNTARY RESERVE

This reserve has been formed based on the Board of Directors' Resolution No. 13 of 1990, which requires that such reserve shall be set aside from the net profit as appropriate and will be utilised to safeguard the Authority's interests against any impairment losses of the investee companies. This reserve shall not be used for any purpose other than the one it has been formed for.

18 FOREIGN CURRENCY TRANSLATION RESERVE

Foreign currency translation reserve includes the result of translating all balances of the financial statements as at the year end denominated in US Dollar (functional currency) to KD (presentation currency).

19 DERIVATIVES

Unrealised gain/ (loss) on forward foreign exchange contracts:

Forward contracts are contractual agreements to either buy or sell a specified currency at a specified price at a specified date in the future. Accordingly, forward contracts are customised transactions which are executed at over the counter.

The nominal amounts, which provide an indication of the volumes of the outstanding transactions at the year-end, do not necessarily reflect the amounts of future cash flows which resulted from these transactions. Therefore, these nominal amounts are neither indicative of the Authority's exposure to the credit risk, which is generally limited to the positive fair value of the derivatives, nor to the market risk.

All forward contracts are maturing within three months from the statement of financial position date.

20 NET GAIN (LOSS) FROM INVESTMENTS HELD FOR TRADING

	2016 KD	2015 KD
Dividend income	1,999,112	1,386,536
Realized gain on sale of investments held for trading	3,752,812	7,303,979
Unrealised gain (loss) from investments held for trading	1,673,133	(10,298,973)
Change in fair value of forward contracts	(836,782)	(1,483,650)
	6,588,275	(3,092,108)
	and the second se	the second se

Arab Authority for Agricultural Investment and Development NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

21 DIVIDEND FROM CONTRIBUTIONS AND DIRECT INVESTMENTS

	2016	2015
	KD	KD
El Faiyum Sugar Works Company	507,164	871,479
Emirates Rawabi Company Limited	393,686	244,751
Kenana Sugar Company	-	533,286
Al-Ahliah Company for Vegetable Oils	145,841	146,776
Arab Iraqi Dairy Company	301,860	224,955
Arab Company for Processing and Production of Poultry	41,930	46,637
Arab Trade Finance Program	8,538	9,990
Arab Sudanese Seed Company	21,766	
	1,420,785	2,077,874

22 OTHER INCOME

	2016 KD	2015 KD
Rental income	490,208	425,691
Miscellaneous income	573,666	502,864
Realized gain on sale of a direct investment		28,039,967
	1,063,874	28,968,522

23REVERSAL OF IMPAIRMENT LOSSES ON FINANCIAL ASSETS2016
LO15
KD2015
KDLoans (Note 6)2,058,186-Contributions and direct investments (Note 7)138,248-Accrued interest on loans355,426-Dividend receivable160,072-2,711,932-

24 IMPAIRMENT LOSSES OF FINANCIAL ASSETS

Loans (Note 6)2,058,186Impairment losses on contributions and direct investments (Note 7)235,757Accrued interest on loans386,017Dividend receivable129,481	KD
Accrued interest on loans 386,017	6,852,258
Accrued interest on loans 386,017	5,468,079
Dividend receivable 129,481	622,841
	500,800
2,809,441	13,443,978

25 RISK MANAGEMENT

25.1 Market Risk

25.1.1 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of financial instrument will fluctuate because of changes in market interest rates. The Authority is exposed to interest rate risk on its granted loans.

25.1.2 Currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to of changes in foreign exchange rates. The Authority's exposure to the risk of changes in foreign exchange rates primarily relates to the Authority's operating activities (when income or expenditure is denominated in a currency different from the Authority's presentation currency).

The following analysis details the financial assets and liabilities in foreign currencies:

	20	16	20	15
	Financial assets KD	Financial liabilities KD	Financial assets KD	Financial liabilities KD
US dollars	155,386,644	14,561,179	153,952,099	13,569,272
Euro	9,573,582		4,913,984	
Great Britain Pound	2,658,471	-	3,344,722	
Bahraini Dinar	8,456,455		7,916,238	
Swiss Franc	3,866,867	-	477,817	-
United Arab Emirates Dirham	26,037,340	-	19,399,631	-
Sudanese Pound	1,591,353	1,608	1,740,394	1,758
Others	2,967,845		3,845,632	<i>a</i>
	210,538,557	14,562,787	195,590,517	13,571,030
		the second se	the second se	

25.1.3 Price risk

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the levels of equity indices and the individual value of the securities. The Authority is exposed to equity price risk on its investments held for trading. The Authority manages this risk through diversification of investments in terms of industry diversification.

Concentration of equity securities based on geographical areas are as follows:

	20	016	20	015
Markets	KD	Percentage	KD	Percentage
USA and Canada	36,021,302	51%	32,389,013	50%
Europe	9,888,200	14%	11,850,276	18%
Japan	8,475,600	12%	4,742,724	7%
South East Asia	3,531,500	5%	3,220,610	5%
Emerging markets	11,300,800	16%	10,360,826	16%
Other	1,412,601	2%	2,763,322	4%
	70,630,003	100%	65,326,771	100%
				the second se

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

25 RISK MANAGEMENT (continued)

25.2 Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Management of the Authority attempts to control credit risk by monitoring credit exposures, limiting transactions with specific counterparties, and continually assessing the credit worthiness of counterparties. The maximum credit risk is limited to the carrying values of financial assets appearing on the statement of financial position.

The Authority seeks to limit its credit risk with respect to borrowers by monitoring outstanding loans. The Authority limits credit risk with regard to its cash and cash equivalents by only dealing with reputable banks.

With respect to credit risk arising from the other assets, the Authority's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

a) Maximum exposure to credit risk is as follows:

	2016 KD	2015 KD
Bank balances	18,580,832	14,449,104
Fixed income securities	49,171,525	44,119,219
Loans, net	25,703,531	26,544,459
Other assets	5,925,879	3,670,411
	99,381,767	88,783,193

25.3 Liquidity risk

Liquidity risk is the risk that the Authority will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk is managed by the treasury department of the Authority. To manage this risk, the Authority periodically assesses the financial viability of borrowing companies and invests in bank deposits or other investments that are readily realisable. The maturity profile is monitored by management to ensure adequate liquidity is maintained.

26 FAIR VALUE MEASUREMENT

Financial instruments comprise of financial assets and financial liabilities as disclosed in Note 3.

The fair values of financial instruments except for contributions and direct investments which carried at cost (Note 7) are not materially different from their carrying values. For liquid financial assets and financial liabilities or having a short term maturity (less than twelve months), it is assumed that their carrying amounts are approximately equal to their fair value.

27 CAPITAL RISK MANAGEMENT

The Authority manages its capital to ensure its ability to continue as a going concern and maximising the shareholders returns' through the optimisation benefit of the debt and equity balances. The Authority's overall policy remains unchanged since 2009.

The capital of the Authority comprises contribution from member countries comprising the issued capital as disclosed in Note 14.

NOTES TO THE FINANCIAL STATEMENTS At 31 December 2016

28 RELATED PARTIES

Compensation of key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and monitoring the activities of the Authority, either directly or indirectly, including the Board of Directors.

The remuneration of directors and other members of key management during the year were as follows:

	2016	2015
	KD	KD
Remuneration paid to directors		
Remuneration	106,968	107,448
Meeting fee	221,408	191,137
	328,376	298,585
Key management compensation		1
Short-term benefits	266,613	289,378
Post-employment benefits	343,727	308,699
	610,340	598,077

29 COMMITMENTS AND CONTINGENT LIABILITIES

As at 31 December 2016, the Authority has granted corporate guarantees to commercial banks amounting to USD 42.10 million (2015: USD 45.34 million). These guarantees were provided to certain financial institutions to support the entities, which the Authority has invested in, in order to obtain facilities from these financial institutions.

Included in commitments and contingencies, total amount of KD 3.4 Million related to Agricultural Development Fund (Note 6).







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123



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